

21/22 Revenue Budget

	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contribution to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	374	0	374	2				2	
Trading Standards & Community Safety	2,575	(1,035)	1,539	162		15	100	47	Forecast expected COMF Covid costs for the year. Also increase in Covid Track and Trace expenditure to be met by POCA reserves funding.
County Highways	20,265	(6,106)	14,159	(314)			351	(665)	Town Centre management - barriers - to deal with COVID restrictions. There is an increase in cost due to new bus shelters for the Nuneaton area and also an underspend on salaries in Highways due to vacancies. There are now identified start dates for staff into vacancies later in the year. Also over recovery on income due to increased house purchases (search fee income). There is also an underspend in electricity due to the number of units of electricity consumed is reduced as more efficient LED lighting is installed. Activity has been higher than expected in Network Management therefore the income has been forecast to increase based on actuals to date and activity trends continuing to the end of the financial year.
Planning Delivery	4,508	(4,017)	491	77				77	Staff recruitment has proved difficult and there has been a need to use agency staff which has increased costs. The under recovery of income across EH&L and the activity on County Matter/Regulation 3 planning applications, pre-application advice and site monitoring which has been low throughout the year has resulted in income levels that are significantly under budget.
Transport Delivery	38,751	(29,677)	9,074	(139)			180	(319)	There is extra school bus services due to Covid. Also staffing costs overspend (inclusive of agency) and underspends on local bus service and vehicle/hire lease.
Engineering Design Services	7,774	(7,180)	594	61			11	50	Based on data currently available the forecast has been changed to show a slight overspend against income target. Financial delays due to the volume of work being undertaken with our partner consultants has meant the forecast is being undertaken without some significant data. However, the Group's income does appear to have been reduced through a combination of staff taking leave owed from 20/21, re-organisation to Shire Hall and reduced re-chargeable hours. The forecast will be updated as soon as more data becomes available.
Emergency Management	479	(118)	361	62				62	Agreement to increase partnership contributions. AD to look at how to fund this.
<b>Net Service Spending</b>	<b>74,726</b>	<b>(48,133)</b>	<b>26,592</b>	<b>(89)</b>	<b>0</b>	<b>15</b>	<b>642</b>	<b>(746)</b>	

Impact on specific service reserves (from Reserves tab)	15
Impact on Transformation funds	0
Impact on risk/general reserves	(104)

**Annex A Reserves - Environment Services - Scott Tompkins****Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
Proceeds of Crime	217		(15)	202
Local Resilience Forum	463	(200)		263
Domestic Homicide Reviews	77			77
Flood Management Reserve	506			506
S38 Developer Funding	602			602
<b>Total</b>	<b>1,865</b>	<b>-200</b>	<b>-15</b>	<b>1,650</b>

**Annex A Savings - Environment Services - Scott Tompkins**  
**Strategic Director - Mark Ryder**

**Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Expansion of traded income across the service</b> - Areas to be targeted for increased income include improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	200	175	175	25	Forestry is not on target at present therefore assumed the £25k saving isn't being met.
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money	152	152	152	0	
<b>Total</b>	<b>352</b>	<b>327</b>	<b>327</b>	<b>25</b>	

2021/22 to 2023/24 Capital Programme

[illegible]

11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11545000	Highways Maintenance 2019/20	0	0	0	0	0	0	0	0	0	0	0	0	
11553000	National Productivity Investment Fund Money	0	0	0	0	0	0	0	0	0	0	0	0	
11720000	County Highways Base Budget 2019 2020	17,450	0	0	0	17,450	17,450	0	0	0	17,450	0	0	
11785000	County Highways Base Budget 20-21	21,955	428	0	0	22,383	21,955	81	0	0	22,036	-347	-347	£368,579K TRANS TO NEW YEAR CODE 11879000
11808000	Vehicle Mitigation Barriers (Stratford on Avon)	0	582	0	0	582	0	582	0	0	582	0	0	
11871000	Highways 2021-22 Surface Dressing	0	1,628	0	0	1,628	0	1,628	0	0	1,628	0	0	
11872000	Highways 2021-22 Slurry Seal	0	217	0	0	217	0	238	0	0	238	21	21	BUDGET INCREASED TO OFFSET ACTUAL
11873000	Highways 2021-22 Routine Patching	0	1,194	0	0	1,194	0	1,194	0	0	1,194	0	0	
11874000	Highways 2021-22 Patching Surface Dressing	0	651	0	0	651	0	651	0	0	651	0	0	
11875000	Highways 2021-22 Patching Slurry Sealing	0	54	0	0	54	0	54	0	0	54	0	0	
11876000	Highways 2021-22 Pot Hole Budget	0	309	0	0	309	0	309	0	0	309	0	0	
11877000	Highways 2021-22 Structural Patching	0	868	0	0	868	0	868	0	0	868	0	0	
11878000	Highways 2021-22 Road Marking SD	0	429	0	0	429	0	429	0	0	429	0	0	
11879000	Highways 2021-22 Structural Maintenance Annual Programme	0	8,627	0	0	8,627	0	8,953	0	0	8,953	326	326	BUDGET TRANSFER FROM YR 5 11785009
11880000	Highways 2021-22 Structural Maintenance Annual Footways Programme	0	2,170	0	0	2,170	0	2,170	0	0	2,170	0	0	
11881000	Staff Recharges Annual 2021 -22	0	887	0	0	887	0	887	0	0	887	0	0	
11912000	Highways 2021-22 Micro Asphalt	0	83	0	0	83	0	83	0	0	83	0	0	
11913000	Highways 2021-22 Patching Micro Asphalt	0	10	0	0	10	0	10	0	0	10	0	0	
11914000	Highways 2021-22 Road Marking For Micro Asphalt	0	7	0	0	7	0	7	0	0	7	0	0	
11926000	Forestry 35 X Yard Skips	0	0	0	0	0	0	0	0	0	0	0	0	
11927000	Forestry Vehicle Reg WR12HYF	0	0	0	0	0	0	0	0	0	0	0	0	
Traffic Signals														
11381000	Traffic Signals 2015-16	181	13	0	0	194	181	13	0	0	194	0	0	
11657000	Traffic Signals 2018-19	291	0	0	0	291	291	0	0	0	291	0	0	
11718000	Traffic Base Budget 2019 2020	230	42	0	0	272	230	42	0	0	272	0	0	
11817000	Traffic Base Budget 2020 2021	83	145	0	0	229	83	145	0	0	229	0	0	
11848000	CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	8	222	200	0	430	8	222	200	0	430	0	0	
11883000	Traffic Signals Annual Main 2021-22	0	257	0	0	257	0	232	26	0	257	-26	0	Lutterworth Rd scheme withdrawn due to a proposed traffic signal junction scheme. Replacement scheme required.
11945000	D1356 - DFT - Traffic Signals Maintenance Grant Award	0	0	0	0	0	0	0	0	0	0	0	0	
Flood management														
11424000	Snitterfield Emergency Works	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0	
11427000	Ladbrooke Flood Alleviation	60	0	0	0	60	60	0	0	0	60	0	0	
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0	
11550000	Flood modelling	98	5	0	0	103	98	5	0	0	103	0	0	
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0	
11599000	Cherrington Flood Risk Management Scheme	61	0	0	0	61	61	0	0	0	61	0	0	
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
11735000	Grendon Capital Flood Scheme	13	35	0	0	48	13	0	35	0	48	-35	0	transferred to new year
11794000	Flood Defence Maintenance 20-21	0	75	63	0	138	0	137	0	0	137	62	-2	transfer £1500 to 11928000
11801000	Flood alleviation schemes CIF - Pailton	0	136	0	0	136	0	129	7	0	136	-7	0	transfer some budget to new year
11802000	Flood alleviation schemes CIF - Fenny Compton	0	50	434	0	484	0	50	434	0	484	0	0	
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	43	0	43	0	0	43	0	43	0	0	
11804000	Flood alleviation schemes CIF - Galley Common	0	0	22	0	22	0	0	22	0	22	0	0	
11805000	Flood alleviation schemes CIF - Bermuda	0	0	32	0	32	0	0	0	32	32	0	0	
11806000	Flood alleviation schemes CIF - Brailles	0	10	105	0	115	0	10	105	0	115	0	0	
11870000	Flood Defence Maintenance 21-22	0	0	200	0	200	0	66	134	0	200	66	0	budget split over both years
11892000	Flood defence - Fillongley	0	122	0	0	122	0	77	45	0	122	-45	0	transfer of budget to new year

11928000	Bliton Road Property Flood Resilience Scheme	0	12	0	0	12	0	22	0	0	22	10	10	Transfer £1,500 from 11794000
11943000	Clifford Chambers Property Flood Resilience Scheme	0	0	0	0	0	0	10	0	0	10	10	10	funding to be drawn down
<b>Community Safety</b>														
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11789000	Gypsy & Traveller Services 20-21	81	0	0	0	81	81	0	0	0	81	0	0	
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	0	119	541	0	660	0	25	635	0	660	-94	0	SCHEMES TO BE COMPLETED NEW YEAR DUE TO MANAGER LEAVING
11869000	Gypsy & Traveller Services 21-22	0	31	0	0	31	0	7	24	0	31	-24	0	NEWS COMPLETED IN NEW YEAR
<b>Transport Delivery</b>														
11854000	Replacement of 15 bus fleet vehicles (Home to School transport)	0	811	0	0	811	0	811	0	0	811	0	0	
<b>Integrated Transport - Delivery</b>														
11762000	Nuneaton To Coventry Cycle Route - Cif	32	10	970	0	1,012	32	10	485	485	1,012	0	0	Minimal spend on Feasibility fees and surveys only in 21/22 due to delays caused by conflicting S278 projects in the area. Redistributed future spend evenly between 22/23 and 23/24 as construction start date remains uncertain at this stage.
11764000	Green Man Coleshill Signalised Junction - Cif	3	55	442	0	500	3	80	417	0	500	25	0	Spend in 2021/22 increased to reflect progress.
11765000	Hinckley To Nuneaton Cycle Route - Cif	47	150	501	0	699	47	26	651	0	725	-124	26	Spend on design finalisation fees and surveys only in 21/22. Site works will commence in 22/23 pending road space availability, challenges with S278's in the area. Additional RCCO of £25,890 added at Q3, which relates to Active Travel Funding held in the TDF EB093. See email from Clare Matthews 15/10/21.
11778000	A452 Kenilworth To Leamington Cycle Route - Cif	236	250	2,536	1,727	4,749	236	250	2,536	1,727	4,749	0	0	Spend on Feasibility fees, site surveys and external technical design support only in 21/22. Construction start dates not confirmed, these are subject to scope/design finalisation, land purchase and planning. Funding split between 22/23 and 23/24 to allow for this.
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	0	350	210	0	560	0	30	530	0	560	-320	0	Spend on design fees and surveys only in 21/22. Construction start pushed back to 22/23 pending road safety audit.
<b>Area Delegated</b>														
11276000	Rugby Area Committee	416	36	0	0	452	416	0	36	0	452	-36	0	moved forecast to new year
11354000	Area Delegated Funded Schemes 20	23	247	0	0	270	23	0	231	0	254	-247	-16	used to offset warwick area overspend
11398000	Design Services Area Delegated Fun	152	8	0	0	160	152	8	0	0	160	0	0	
11452000	Area delegated funding 18-19	0	0	879	0	879	0	0	879	0	879	0	-0	
11483000	Delegated Budget 2016 2017 - Gaf	86	0	0	0	86	86	0	0	0	86	0	0	
11485000	Delegated Budget 2016 2017 - Jo E	541	0	0	0	541	541	0	0	0	541	0	0	
11487000	Delegated Budget 2016 2017 - Nige	112	13	0	0	125	112	5	8	0	125	-8	0	scheme to completed in new year
11488000	Delegated Budget 2016 2017 - Card	181	36	0	0	217	181	0	36	0	217	-36	0	transferred budge to new year
11588000	Delegated Budget for Traffic Signals	1	5	0	0	6	1	4	0	0	6	-0	-0	REDUCED BUDGET
11590000	Delegated Budget For Traffic And R	736	21	0	0	757	736	21	0	0	757	0	0	
11592000	Delegated Budget For County Highw	582	11	0	0	593	582	11	0	0	593	0	0	
11593000	Delegated Budget For Transport Pla	41	9	0	0	49	41	9	0	0	49	0	0	
11652000	Jo Edwards Delegated Schemes 201	766	264	0	0	1,030	766	264	0	0	1,031	1	1	
11653000	John Grant Delegated Schemes 201	695	18	0	0	713	695	18	0	0	713	0	0	
11656000	Nigel Whyte Delegated Schemes 20	71	2	0	0	73	71	2	0	0	73	0	0	
11721000	Traffic Signals Delegated Budget 20	0	0	0	0	0	0	0	0	0	0	0	0	
11722000	St Lighting Delegated Budget 2019	4	2	0	0	6	4	2	0	0	6	0	0	
11723000	County Highways Base Delegated B	395	230	0	0	626	395	233	0	0	629	3	3	
11724000	Traffic Road Safety Delegated Budge	525	525	0	0	1,050	525	524	0	0	1,049	-1	-1	
11725000	Bus Shelter Infrastructure 2019 202	106	63	0	0	170	106	48	15	0	170	-15	0	11725010 split between new and old year
11799000	Area delegated funding 20-21	0	0	0	0	0	0	0	0	0	0	0	0	
11835000	North Warks Area Delegated	46	265	255	0	566	46	278	242	0	566	13	-0	budgets transfer to new year
11836000	Nun & Bed Area Delegated	294	491	452	0	1,237	294	517	426	0	1,237	26	0	budget transfer to new year
11837000	Rugby Area Delegated	117	539	326	0	981	117	422	443	0	981	-117	0	budget transfer to new year
11838000	Stratford Area Delegated	44	422	553	0	1,018	44	342	630	0	1,016	-80	-3	schemes transfer to new year
11839000	Warwick Area Delegated	76	574	789	0	1,439	76	564	815	0	1,456	-9	17	increased budgets from the unallocated old year budget
<b>Developer Funded Transport - s106 schemes</b>														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	73	20	20	277	391	73	10	20	287	391	-10	0	
11099000	Upgrade Traffic Signals Blackhorse Rd	141	8	0	0	148	141	8	0	0	148	0	0	
11194004	Install CCTV on Emscote Road Warwick ( Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	135	26	0	0	162	135	26	0	0	162	0	0	
11194006	Install Variable Message Signs A444 ( Prologis )	0	0	82	0	82	0	0	82	0	82	0	0	

11194009	Bridleways Improvements Brownsover Rugby	0	6	0	0	6	0	6	0	0	6	0	0	
11195003	S106 Rights of Way Scheme at Long Shoot Development Nuneaton	0	6	0	0	6	0	6	0	0	6	0	0	
11417000	A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	571	200	600	337	1,708	571	200	600	337	1,708	0	0	
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	112	0	183	71	0	112	0	183	0	0	
<b>Developer Funded Transport - Europa Way</b>														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,045	0	0	455	3,500	3,045	0	0	455	3,500	0	0	
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	3,687	889	46	35	4,656	3,687	1,047	49	2	4,785	158	128	Increased costs due to power supply issue therefore incurring additional traffic management costs
11636000	A452 Myton Road And Shire Park Roundabouts S106	266	35	2,865	634	3,800	266	185	2,865	484	3,800	150	0	Additional modelling undertaken and additional resources utilised for detailed design work
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106	137	11	90	7,263	7,500	137	106	90	7,167	7,500	96	0	Design work increased earlier than expected and additional options are being looked at
11638000	A452 M40 spur west of Banbury Road S106	13	0	5	7,582	7,600	13	0	5	7,582	7,600	0	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	0	10	140	0	150	0	10	140	0	150	0	0	
<b>Developer Funded Transport - s278 schemes</b>														
10010000	Transport - Developer Funding Holding Code	0	0	0	0	0	0	0	0	0	0	0	0	
10010001	Unallocated section 278 developer funds	-46	0	0	1,662	1,616	-46	0	0	1,662	1,616	0	0	
10438000	Leamington, Junction Alterations At Former Potterton Works	4	0	0	0	4	4	0	0	0	4	0	0	
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	2	0	0	30	27	2	0	0	30	0	0	
11195013	S278 Wellesbourne Distribution Park Signs	35	0	0	0	35	35	0	0	0	35	0	0	
11196001	S278 Boughton Road Environmental Weight Limit Signs	77	0	0	0	77	77	0	0	0	77	0	0	
11305000	New Roundabout on the A444 Weddington Road Nuneaton	630	4	0	0	634	630	21	0	0	651	17	17	Updated to reflect spend this financial year.
11307000	New Footway/Cycleway to connect Insight Park to Southam along Welsh Road East	80	0	0	0	80	80	0	0	0	80	0	0	
11326000	Elliot's Field Retail Park	816	1	0	0	817	816	1	0	0	817	0	0	
11327000	B4113 Gipsy Lane Junction	5	0	199	0	204	5	0	0	199	204	0	0	Delivery dependent on another S278 development currently submitted for Technical Review (Yew Tree Farm - Bellway Homes).
11328000	New Roundabout Southam Road Kineton	478	0	0	0	478	478	0	0	0	478	0	0	
11336000	Ansty Business Park Phase 3 Junction Improvements	1,547	54	1,200	211	3,011	1,547	54	1,200	211	3,011	0	0	Changed to reflect expected programme for delivery.
11337000	A426 Leicester Road Rugby Gateway Toucan Crossing	329	0	0	0	329	329	0	0	0	329	0	0	
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	432	0	0	0	432	432	0	0	0	432	0	0	
11419000	A423 Priority Junction and A425 Ba	505	0	0	0	505	505	0	0	0	505	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	508	0	0	0	508	508	0	0	0	508	0	0	
11428000	B5000 Grendon Road Polesworth New Roundabout Section 278	868	0	0	0	868	868	0	0	0	868	0	0	
11429000	A3400 Birmingham Road Stratford on Avon New Right Turn Lane S278	248	0	0	0	248	248	0	0	0	248	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,922	20	20	0	2,962	2,922	20	20	0	2,962	0	0	
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0	
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	452	1	0	0	453	452	1	0	0	453	0	0	

11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	577	0	0	0	578	577	0	0	0	578	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	601	6	0	0	607	601	1	0	0	602	-5	-5	Scheme will be finalised and closed this financial year.
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,401	5	0	0	1,406	1,401	45	0	0	1,446	40	40	Changed to reflect spend this financial year.
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	1	1	0	62	60	1	1	0	62	0	0	
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	116	42	0	0	158	116	42	0	0	158	0	0	
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,158	6	5	0	1,169	1,158	6	5	0	1,169	0	0	
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	4	5	0	345	336	4	0	0	340	0	-5	Scheme to be finalised and closed this financial year.
11463000	B4451 Kineton Road Southam New Roundabout S278	609	6	0	0	615	609	1	0	0	610	-5	-5	Scheme to be finalised and closed this financial year.
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction S278	556	5	0	0	561	556	5	0	0	561	0	0	
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	250	5	0	0	255	250	5	0	0	255	0	0	
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	1	5	0	313	307	1	0	0	308	0	-5	Scheme to be finalised and closed this financial year.
11507000	A428 Lawford Road Rugby right turn lane and access to development site	411	1	10	0	422	411	1	10	0	422	0	0	
11508000	B4429 Ashlawn Rd Rugby new puffin crossing	58	0	0	0	58	58	0	0	0	58	0	0	
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,216	1	5	0	1,222	1,216	1	0	0	1,217	0	-5	Scheme to be finalised and closed this financial year.
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	1,986	30	10	0	2,027	1,986	30	10	0	2,027	0	0	
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	1	5	0	705	699	1	0	0	700	0	-5	Scheme will be finalised and closed this financial year.
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	0	0	0	116	116	0	0	0	116	0	0	
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	453	11	30	0	494	453	11	30	0	494	0	0	
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	437	10	5	0	452	437	10	0	0	447	0	-5	
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	173	10	0	0	183	173	1	0	0	174	-9	-9	Scheme to be finalised and closed this financial year.
11528000	A444 Weddington Road , Nuneaton New Puffin Crossing S278	218	1	5	0	224	218	1	0	0	219	0	-5	Scheme to be finalised and closed this financial year.
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	17	84	500	0	601	17	84	500	0	601	0	0	
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	5	0	309	303	1	5	0	309	0	0	
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	141	1	20	0	162	141	1	20	0	162	0	0	
11551000	A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane	35	0	5	0	41	35	0	5	0	41	0	0	
11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	11	20	1,969	0	2,000	11	20	1,969	0	2,000	0	0	
11577000	A3400 Bridgefoot / Bridgegeway Stratford Junction Improvements	69	20	661	0	751	69	20	661	0	751	0	0	
11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	877	800	39	0	1,716	877	20	819	0	1,716	-780	0	Changed to reflect Developer's programme for delivery of the Knights Lane scheme (Loxley Rd and Knights Lane schemes combined).
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,295	20	50	0	3,365	3,295	20	50	0	3,365	0	0	



11581000	Butlers Leap Link Road - Traffic Signal Impts	3,733	21	100	0	3,854	3,733	21	100	0	3,854	0	0	
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	69	801	4,600	1,000	6,470	69	801	4,600	1,000	6,470	0	0	
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	294	2	12	0	308	294	2	12	0	308	0	0	
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	777	5	25	0	807	777	5	25	0	807	0	0	
11598000	A426 Leicester Road Rugby Highway Impt S278	2,713	37	30	0	2,781	2,713	37	30	0	2,781	0	0	
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	86	15	50	0	151	86	15	5	0	106	0	-45	Changed to reflect expected outturn spend.
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	1	10	0	73	62	1	10	0	73	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	273	11	10	0	294	273	11	10	0	294	0	0	
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	217	25	5	0	247	217	25	5	0	247	0	0	
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	505	1	50	0	556	505	1	50	0	556	0	0	
11663000	A425 Daventry Road Southam S278 Construct Access	423	2	48	0	473	423	2	10	0	435	0	-38	Changed to reflect outturn spend.
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,023	5	15	0	3,043	3,023	5	15	0	3,043	0	0	
11665000	D538 Station Road Coleshill S278 Puffin Crossing	10	5	15	0	30	10	5	15	0	30	0	0	
11666000	Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	0	0	85	0	85	0	1	84	0	85	1	0	Consultation on the proposed scheme now taking place during the current financial year
11667000	B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278	1,024	1	25	0	1,050	1,024	1	25	0	1,050	0	0	
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	5	580	0	600	15	5	0	580	600	0	0	Changed to reflect the Developer's programme for delivery.
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	35	5	460	0	500	35	5	460	0	500	0	0	
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	35	65	1,000	0	1,100	35	65	1,000	0	1,100	0	0	
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 ( CEG)	0	0	0	0	0	0	0	0	0	0	0	0	
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 ( CEG)	1,139	10	40	0	1,189	1,139	10	40	0	1,189	0	0	
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties )	15	35	700	0	750	15	35	700	0	750	0	0	
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,031	269	200	0	3,500	3,031	269	200	0	3,500	0	0	
11688000	S278 Highway Impts Rugby Free School	819	314	0	0	1,133	819	314	0	0	1,133	0	0	
11695000	A4023 Coventry Highway Mappleborough Green S278	3,918	2	130	0	4,050	3,918	2	130	0	4,050	0	0	
11696000	A428 Crick Road Rugby S278	1,293	0	18	0	1,311	1,293	0	18	0	1,311	0	0	
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	60	1,131	10	0	1,200	60	240	10	0	310	-891	-891	Changed to reflect outturn costs.
11698000	B4632 Campden Road Clifford Chambers S278	31	600	87	0	718	31	600	87	0	718	0	0	
11699000	B5000 Grendon Road Polesworth S278	366	1	4	0	371	366	1	4	0	371	0	0	
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	495	10	5	0	510	495	10	5	0	510	0	0	
11706000	A452 Europa Way (North Of Gallows Hill ) Highway impt S278 - Galliford Try	49	6	395	0	450	49	6	395	0	450	0	0	
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	80	500	1,200	0	1,780	80	200	1,500	0	1,780	-300	0	Changed to reflect Developer's programme for delivery.
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	59	20	1,171	0	1,251	59	20	1,171	0	1,251	0	0	
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	686	550	50	0	1,286	686	550	50	0	1,286	0	0	

11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,231	150	50	0	1,431	1,231	150	50	0	1,431	0	0	
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	88	20	2	0	110	88	20	2	0	110	0	0	
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	2,208	1,000	50	0	3,258	2,208	1,000	50	0	3,258	0	0	
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	3	7	2,890	1,000	3,900	3	107	50	3,740	3,900	100	0	Changed to reflect Developer's programme for delivery.
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,175	130	50	0	2,355	2,175	130	50	0	2,355	0	0	
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	67	20	2,980	433	3,500	67	20	2,000	1,413	3,500	0	0	Changed to reflect availability of road space due to the Commonwealth Games.
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop ( C9836 )	2	2	246	0	250	2	5	10	0	17	3	-233	Changed to reflect construction costs.
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes ( C9712 )	2	1	247	0	250	2	1	0	247	250	0	0	Changed to reflect Developer's expected programme.
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	40	560	1,000	0	1,600	40	560	1,000	0	1,600	0	0	
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	5	25	1,070	0	1,100	5	25	1,070	0	1,100	0	0	
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	602	0	0	0	602	602	0	0	0	602	0	0	
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	200	900	200	0	1,300	200	1,400	200	0	1,800	500	500	Changed to reflect expected construction duration. (Combined with 11752000).
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	7	13	300	0	320	7	13	110	0	130	0	-190	Changed to reflect constructio costs.
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	20	10	270	0	300	20	10	270	0	300	0	0	
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	3	18	3,480	0	3,501	3	18	2,000	1,480	3,501	0	0	Spend profiled to reflect Commonwealth Games in relation to road space availability.
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	244	4,475	500	0	5,219	244	3,000	1,975	0	5,219	-1,475	0	Change to reflect expected construction delivery programme.
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	3	7	590	0	600	3	7	590	0	600	0	0	
11760000	A423 Southam Bypass S278 Highways Impt C9664	3	7	790	1,000	1,800	3	7	90	1,700	1,800	0	0	Changed to reflect Developer's expected programme for delivery.
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	496	24	80	0	600	496	24	80	0	600	0	0	
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	48	16	540	0	604	48	16	540	0	604	0	0	
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	552	848	100	0	1,500	552	848	100	0	1,500	0	0	
11770000	C33 Bubbenhall Rd Baginton S278 Highway Impt C9803	212	250	138	0	600	212	250	138	0	600	0	0	
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	20	32	2	0	54	20	32	2	0	54	0	0	
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	267	60	10	0	337	267	60	10	0	337	0	0	
11774000	C32 Bham Rd ( Farmers Market Rdbt.) S278 Highways Impt - C9670	3	7	240	0	251	3	7	240	0	251	0	0	
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	29	1	0	0	30	29	1	0	0	30	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	1	9	40	0	50	1	9	40	0	50	0	0	
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	4	46	710	0	760	4	46	710	0	760	0	0	
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	4	46	1,950	0	2,000	4	46	1,950	1,000	3,000	0	1,000	Scope increased and spend profile changed to reflect Commonwealth Games in relation to road space availability.
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	3	27	20	0	50	3	27	20	0	50	0	0	
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	24	26	50	0	100	24	26	50	0	100	0	0	
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	26	500	74	0	600	26	500	374	0	900	0	300	Increase to reflect construction costs.
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	18	32	200	0	250	18	11	221	0	250	-21	0	Changed to reflect the Developer's expected programme for delivery.
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	8	22	570	0	600	8	22	570	0	600	0	0	

11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	15	385	200	0	600	15	385	80	0	480	0	-120	Changed to reflect construction costs.
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	14	130	5	0	149	14	130	5	0	149	0	0	
11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	6	50	70	0	126	6	50	10	0	66	0	-60	Revised to reflect construction programme.
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	0	50	410	0	460	0	50	410	0	460	0	0	
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	0	1,000	72	0	1,072	0	1,000	72	0	1,072	0	0	
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	0	44	200	0	244	0	44	200	0	244	0	0	
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	0	50	1,550	200	1,800	0	50	1,550	200	1,800	0	0	
11920000	D1216 - Gippy Lane, Yew Tree Farm, Nuneaton	0	50	250	1,600	1,900	0	50	250	1,600	1,900	0	0	
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	0	45	5	0	50	0	45	65	0	110	0	60	Increase to scope of works.
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	0	20	30	0	50	0	20	30	0	50	0	0	
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	0	10	140	0	150	0	10	140	0	150	0	0	
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	0	50	190	0	240	0	50	190	0	240	0	0	
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	0	10	50	0	60	0	10	50	0	60	0	0	
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	0	40	110	0	150	0	40	110	0	150	0	0	
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	0	40	35	0	75	0	40	35	0	75	0	0	
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	0	5	20	0	25	0	5	20	0	25	0	0	
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	0	10	100	0	110	0	10	100	0	110	0	0	
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	0	40	410	0	450	0	40	410	0	450	0	0	
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	0	40	160	0	200	0	40	160	0	200	0	0	
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	0	0	0	0	0	0	0	0	0	0	0	0	
11947000	D1293 - D4885 Chesterton Drive (Campion School) Leamington Spa S278	0	0	0	0	0	0	0	0	0	0	0	0	
11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	0	0	0	0	0	0	0	0	0	0	0	0	
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	0	0	0	0	0	0	0	0	0	0	0	0	
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	0	0	0	0	0	0	0	0	0	0	0	0	
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Grand Total</b>		<b>239,158</b>	<b>71,533</b>	<b>83,198</b>	<b>55,025</b>	<b>448,914</b>	<b>239,158</b>	<b>62,585</b>	<b>75,775</b>	<b>71,859</b>	<b>449,377</b>	<b>-8,948</b>	<b>463</b>	

21/22 DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,129	(58)	2,071	(282)	0	(282)	0	(0)	Underspends based on estimated numbers of staff DBS checks needed, Central Schools Services Block contingency held to be used when all inflationary costs for CSSB are confirmed throughout the year and additional income for Service recharges on payment for Trade Unions Partnerships agreements.
Education & Early Years (Commissioning & Strategy)	35,023	(23)	35,001	(1,680)	0	(1,680)	0	0	Underspends are primarily the result of an update to the expected Growth funding needed for the year due to the delay in the opening of a primary school as well as underspends on Nursery funding for 3&4yr olds. This underspend on 3&4year old funding is because the service is continuing to receive nursery refunds for overpayments in the Summer term due to lower numbers in settings as a result of Covid-19. This has decreased further since Q1 and P5 due to a drop in payments for Extended and Universal hours. It should be noted that the Early Years Block DSG allocated (for 21/22) will be adjusted by the DiE in July 2022 based on the January 2022 Census. This anticipated clawback is being forecasted under the DSG income line below. Other underspends relate to vacancies in staffing and the standard differences between the actual costs of individual staff and budgets set in a standard uniform methodology ( Establishment). There is also funding being held which may be needed as part of a review which is taking place on the business support for the admissions service.
SEND & Inclusion (Commissioning & Strategy)	56,078	(711)	55,366	3,586	0	3,586	0	0	£3.541million of this overspend is due to savings that need to be made in future years as part of the DSG recovery plan. After taking this into consideration there is predicted overspend of £0.045m (this is a decrease of £0.297 since Q2) which relates to activity and costs of placements for this year. The current overspends relate to the number and cost of placements in Independent Settings, an increase in anticipated placements in our schools from OLA's and an increase in places at Special schools from September to try and decrease the need for further higher cost placements at Independent settings. These overspends are being offset by additional savings that are predicted in Mainstream and Special School Top ups, Flex Learning, Alternative Provision and the Specialist Teaching Service. The main reasons for the decrease in forecast since Q2 are due to a review of the forecast following cleansed placement data for Post 16 funding and Independent Providers.
<b>Net Education Service Spending</b>	<b>93,230</b>	<b>(792)</b>	<b>92,438</b>	<b>1,624</b>	<b>0</b>	<b>1,624</b>	<b>0</b>	<b>(0)</b>	
DSG People Strategy & Commissioning	150	0	150	0	0	0	0	0	
DSG funding provided to maintained schools - Individual Schools Budget (ISB)	145,341	0	145,341	(588)	0	(588)	0	0	Deduction of RPA (Risk Protection Agreement) adjustment charged to Schools
DSG Central Control	1,827	0	1,827	0	0	0	0	0	
DSG Overheads	3,298	0	3,298	0	0	0	0	0	
<b>Net DSG Spending</b>	<b>243,846</b>	<b>(792)</b>	<b>243,054</b>	<b>1,036</b>	<b>0</b>	<b>1,036</b>	<b>0</b>	<b>(0)</b>	
DSG Income		(240,650)	(240,650)	875	0	875	0	0	Adjustment for 2021/22 RPA deduction and 2020/21 Early Years Block (EYB) Adjustment of (£500,561) plus anticipated 2021/22 year end adjustment for EYB of £787,158
<b>NET DSG</b>	<b>243,846</b>	<b>(241,442)</b>	<b>2,404</b>	<b>1,911</b>	<b>0</b>	<b>1,911</b>	<b>0</b>	<b>(0)</b>	
Impact on specific service reserves (from Reserves tab)				1,911					
Impact on risk/general reserves				0					

21/22 Non-DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,953	(882)	2,071	(1,241)	0	0	0	(1,241)	Underspends are primarily the result of £1.251m which has been transferred by ASC as a contribution to the Education Service for Edge of Adulthood costs for Children with Disabilities. This is being offset by minor overspends for legal costs and staffing vacancies.
Education & Early Years (Commissioning & Strategy)	12,404	(3,190)	9,214	1,753	(24)	210	64	1,503	The overspend is primarily due to cost pressures on medical transport for pupils with medical conditions, coupled up with cost pressure from taxi services due to rise in demand on number of solo journeys required. There has also seen a large change in demand with the start of the new Academic Year ( post Q2) of £1.358m. There are also COVID costs and losses of income of £0.064m and draw down needed from the earmarked schools in financial difficulty reserve.
SEND & Inclusion (Commissioning & Strategy)	34,164	(5,433)	28,731	3,486	732	0	33	2,721	The overspend is primarily due to a £2.073m overspend on the Children with disabilities budget (see offset in the Assistant Director line above). There are significant pressures on the budget for Children in Care who have very complex needs, as a result of this there is a predicted overspend on the current budget. Average unit costs have increased by £447 per week from 20/21, with the current effective yearly average cost of £215,000, actual; weeks of purchase are forecasted to be lower by 137 weeks, although this has been achieved in part by additional family support. Other significant overspends are: £0.309m on SENDAR which are due to a large increase legal costs and the transfer of Mediation costs that are not permissible as a High Needs Block cost and so, are being recognised against this budget now. £0.248m on SEN transport based on revised more accurate modelling for taxi costs and more upto date information from the start of the Academic year. £0.087million on the Specialist Teaching service due to a loss of income due to staff vacancies Minor COVID costs of £0.033million are due to an increase in services provided by Attendance Service due to an increase in children being home schooled. Forecasted Phase 2 funding for the SICP from 2020/21 has now added to forecast which will be met by earmarked Transformation reserves.
Education Service Delivery	6,583	(5,329)	1,254	159	5	0	497	(343)	The overspend is primarily due to losses of income due to COVID of £0.497million, and a pressure on the Warwickshire Music staffing teaching budget where Corporate Board have agreed for extended period of pay protection until September. This is being offset by the underspend in the Adult Community Learning budget following the outturn position of the 2020/21 Academic year.
<b>Net Service Spending (excluding DSG)</b>	<b>56,104</b>	<b>(14,834)</b>	<b>41,270</b>	<b>4,157</b>	<b>713</b>	<b>210</b>	<b>594</b>	<b>2,640</b>	

Impact on specific service reserves (from Reserves tab)	210
Impact on Transformation funds	732
Impact on risk/general reserves	3,215

**Annex B Reserves - Education Services - Ian Budd****Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance	
	01/04/2021	£'000			31/03/2022	£'000
DSG Reserve - Central Block		500		347		847
DSG Reserve - Early Years Block		2,109		212		2,320
DSG Reserve - High Needs Block		(13,850)		(3,585)		(17,435)
DSG Reserve - Schools Block (Growth Fund)		871	(348)	1,070		1,593
DSG Reserve - Schools Block (other)		2,098	(2,057)	46		87
<b>Total</b>		<b>(8,273)</b>	<b>(2,405)</b>	<b>(1,911)</b>		<b>(12,588)</b>

**Annex B Reserves - Education Services - Ian Budd**

**Strategic Director - Mark Ryder**

**Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
School Improvement Monitoring & Brokering Reserve	748		0	748
Virtual School for children looked after	145	(145)	0	0
Education management information system	44		0	44
<b>Total</b>	<b>937</b>	<b>(145)</b>	<b>0</b>	<b>792</b>

**Annex B Savings - Education Services - Ian Budd**

**Strategic Director - Mark Ryder**

**Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual to Date £'000</b>	<b>Forecast Outturn £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	34	0	0	(34)	Based on the current forecast this saving cannot be achieved by reducing third party spend but the Service is proactively looking to identify if any alternative savings can be made.
<b>Maximise traded income from Education Service</b> - Increase traded income from Governor and Attendance service as well as review and modernise music services.	10	10	10	0	
<b>Total</b>	<b>44</b>	<b>10</b>	<b>10</b>	<b>(34)</b>	



Education Services - Ian Budd  
Strategic Director - Mark Ryder

Portfolio Holders - Councillor Hayfield (Education & Learning)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary	
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000		
Learning - Non Schools															
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	101	0	0	0	101	101	0	0	0	101	0	0	An additional £1m WCC CIF funding was approved by the Leader on 19/7/21 to meet the shortfall in funding necessary to ensure the required works can be undertaken and the school can open as planned in 2022.	
11583000	Early Years Capital Fund/ Dunchurch Infants	132	0	0	0	132	132	0	0	0	132	0	0		
11750000	Pears Centre	11,224	4,088	355	0	15,668	11,224	5,150	293	0	16,668	1,062	1,000		
Learning - Other															
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0		
11393000	Minor Works block header 2015/16	663	0	0	0	663	663	0	0	0	663	0	0		
11476000	Nursery & pre school provision minor works	57	55	0	0	112	57	55	0	0	112	0	0		
11499000	Bidford Primary & Willow Tree Nursery separation works	37	0	0	0	37	37	0	0	0	37	0	0		
11573000	Planning & Development block header E&L	80	33	33	55	200	80	33	33	55	200	0	0		
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	1,855	479	0	0	2,335	1,855	479	0	0	2,335	0	0		
11630000	Minor Works E&L	327	0	0	0	327	327	0	0	0	327	0	0		
11678000	Seedlings Nursery HRI Wellesbourne - Modular Building	119	0	0	0	119	119	0	0	0	119	0	0		
11682000	Temporary Classroom Removal	141	39	0	0	180	141	39	0	0	180	0	0		
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0		
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	0	184	0	0	184	0	184	0	0	184	0	0		
Primary - expansion															
11073000	All Saints Junior Extension (Pupil Places)	932	0	0	0	932	932	0	0	0	932	0	0		
11102000	Newdigate Primary Extension (Pupil Places)	878	0	0	0	878	878	0	0	0	878	0	0		
11255000	Paddox school extension Targeted Basic Need	2,731	20	0	0	2,751	2,731	20	0	0	2,751	0	0		
11262000	Cawston Grange extension (pupil places)	2,730	0	0	0	2,730	2,730	0	0	0	2,730	0	0		
11263000	Long Lawford extension (pupil places)	753	0	0	0	753	753	0	0	0	753	0	0		
11386000	Long Lawford permanent expansion	2,727	415	0	0	3,142	2,727	415	0	0	3,142	0	0		
11389000	All Saints Primary, Nuneaton, replace temporary classrooms	693	0	0	0	693	693	0	0	0	693	0	0		
11468000	Oakfield Primary further expansion to 2 FE	452	0	0	0	452	452	0	0	0	452	0	0		
11470000	Nathaniel Newton Infants refurbishment re bulge class	178	0	0	0	178	178	0	0	0	178	0	0		
11471000	The Ferncumbe Primary temporary classroom	100	0	0	0	100	100	0	0	0	100	0	0		
11493000	Coleshill Primary contribution to additional classroom	270	5	0	0	275	270	5	0	0	275	0	0		
11497000	Acorns Primary new temporary classroom	260	0	0	0	260	260	0	0	0	260	0	0		
11566000	The Ferncumbe School additional classroom	502	0	0	0	502	502	0	0	0	502	0	0		
11568000	Welford on Avon school improvement works	1,924	0	0	0	1,924	1,924	0	0	0	1,924	0	0		
11570000	Coten End primary kitchen extension	168	0	0	0	168	168	0	0	0	168	0	0		
11620000	Newdigate Primary School - Expansion and Internal referb	2,114	0	0	0	2,114	2,114	0	0	0	2,114	0	0		
11627000	Wellesbourne Primary School - new small hall and servery to the annex site	1,066	0	0	0	1,066	1,066	0	0	0	1,066	0	0		

11628000	Michael Drayton Primary - Expansion	2,456	28	0	0	2,484	2,456	28	0	0	2,484	0	0	
11646000	Barford St Peters - Extension of Kitchen facilities	235	17	0	0	252	235	17	0	0	252	0	0	
11647000	Coleshill C Of E Primary School - Classroom Extension	252	0	0	0	252	252	0	0	0	252	0	0	
11677000	Harbury Primary School - Internal Alterations	0	93	0	0	93	0	93	0	0	93	0	0	
11736000	Weddington Primary School - Bulge Class	4	146	0	0	150	4	146	0	0	150	0	0	
11737000	Southam Primary/Pre School, Pre School relocation	424	0	0	0	424	424	0	0	0	424	0	0	
11738000	Harbury Primary, Internal redevelopment and reconfiguration	60	0	0	0	60	60	0	0	0	60	0	0	
11739000	Harbury Pre School, Reconfiguration	23	0	0	0	23	23	0	0	0	23	0	0	
11740000	Bidford Bright Stars Nursery, External Equipment	58	0	0	0	58	58	0	0	0	58	0	0	
11741000	High Meadow Infant School, additional Funds	0	0	0	0	0	0	0	0	0	0	0	0	
11777000	Heathcote Primary Expansion	2,632	62	0	0	2,694	2,632	62	0	0	2,694	0	0	
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	132	1,033	0	0	1,166	132	973	0	0	1,105	-60	-60	Reduction to final spend £60,407 taken back to Basic Need
11780000	St Gabriels C of E, Internal Alterations	130	0	0	0	130	130	0	0	0	130	0	0	
11781000	Brailes C of E, Classroom Extension	146	4	0	0	150	146	4	0	0	150	0	0	
11843000	Long Lawford Primary School - Studio Hall	119	516	0	0	635	119	516	0	0	635	0	0	
11851000	Burton Green Primary School	0	290	0	0	290	0	290	0	0	290	0	0	
11862000	Coughton Coff Primary School, Alcester	0	85	0	0	85	0	85	0	0	85	0	0	
11863000	Lighthorne Heath Primary School, Lighthorne	0	146	0	0	146	0	146	0	0	146	0	0	
<b>Primary - new</b>														
11313000	New primary provision at Aylesford school - TBN	3,007	0	0	0	3,007	3,007	0	0	0	3,007	0	0	
11384000	New School, The Gateway, Rugby	271	2,779	2,365	0	5,416	271	2,779	2,365	0	5,416	0	0	
11391000	New school, Warwick	3,950	0	0	0	3,950	3,950	0	0	0	3,950	0	0	
11480000	Water Orton Primary relocation (HS2)	6,164	0	0	0	6,164	6,164	0	0	0	6,164	0	0	
<b>Primary - other</b>														
11319000	Eastlands Primary temporary classroom	107	95	0	0	202	107	95	0	0	202	0	0	
11321000	Long Lawford Pri temporary classroom	462	0	0	0	462	462	0	0	0	462	0	0	
11331000	Newburgh Primary School - New Play Area	152	0	0	0	152	152	0	0	0	152	0	0	
11847000	Kingsway site changes to aid Academy conversion	0	3,119	2,046	0	5,165	0	3,119	2,046	0	5,165	0	0	
11861000	Bridgetown Primary, Stratford upon Avon	0	38	0	0	38	0	38	0	0	38	0	0	
11944000	Quinton Primary School - Improvements works including an outdoor space for EYSF	0	0	0	0	0	0	0	0	0	0	0	0	
<b>School access</b>														
11267000	Schools disability access block header	671	0	0	0	671	671	0	0	0	671	0	0	
11629000	DDA Blockheader 18/19	710	0	0	0	710	710	-4	0	0	707	-4	-4	Final spend expected in 2021-22 with a small reduction in total cost - remaining funding transferred to project 11879000)
11629032	Lawrence Sheriff School (Academy) - Adaptation Works for Disabled Pupil	8	0	0	0	8	8	0	0	0	8	0	0	
11728000	Disability Access Block Header 19/20	459	1	0	0	461	459	-35	0	0	424	-36	-36	Final spend expected in 2021-22 with a small reduction in total cost - remaining funding transferred to project 11879000)
11800000	Schools Access 20-21	615	24	0	0	639	615	-52	0	0	564	-76	-76	Final spend expected in 2021-22 with a small reduction in total cost - remaining funding transferred to project 11879000)
11897000	Disability Access Block Header 2021/22	0	732	0	0	732	0	684	0	0	684	-48	-48	Basic Need funding requirements have been reduced by excess funding being returned from prior year projects and the estimate for 2021-22 funding requirement has also been revised resulting in a reduction to the overall forecast basic need funding requirement.
<b>Secondary - expansion</b>														
11472000	Kineton High School	3,187	105	0	0	3,292	3,187	105	0	0	3,292	0	0	
11619000	Campion Phase 1 (incl Sports Hall Refurb)	7,995	0	0	0	7,995	7,995	0	0	0	7,995	0	0	
11645000	Coleshill Secondary School	3,327	73	0	0	3,400	3,327	73	0	0	3,400	0	0	
11681000	Polesworth PSBP2	200	0	0	0	200	200	0	0	0	200	0	0	
11742000	The Avon Valley School, Alternative Provision Accommodation	28	0	0	0	28	28	0	0	0	28	0	0	

11776000	Campion School Expansion Phase 2	407	5,720	2,852	0	8,979	407	5,720	2,852	0	8,979	0	0	
11842000	Stratford Upon Avon School - Dining Facilities	108	1,202	0	0	1,310	108	1,202	0	0	1,310	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	620	5,167	5,787	0	11,573	620	5,167	5,787	0	11,573	0	0	
11860000	Etone College - 1fe expansion	1	2,376	2,377	0	4,753	1	2,376	2,377	0	4,753	0	0	
<b>Secondary - new</b>														
11730000	New School Leamington (Oakley Grove)	212	138	20,000	29,500	49,850	212	138	20,000	29,500	49,850	0	0	
<b>SEN - other</b>														
11180000	Welcombe Hills vehicle access alterations	8	442	0	0	450	8	442	0	0	450	0	0	
11408000	Boughton Leigh Jnr Specialist Inclusion Support Group	0	0	0	0	0	0	0	0	0	0	0	0	
11495000	Stockingford Primary new SISG module building	359	0	0	0	359	359	0	0	0	359	0	0	
11569000	Paddox Primary new SISG module building	709	32	0	0	741	709	32	0	0	741	0	0	
11589000	SEND facilities block header	98	229	0	0	328	98	229	0	0	328	0	0	
11631000	Specialist Nurture Provision at Special School	0	200	0	0	200	0	200	0	0	200	0	0	
11729000	Oakwood - Conversion of the ICT Room	68	17	0	0	85	68	17	0	0	85	0	0	
11852000	WINcks	100	0	0	0	100	100	0	0	0	100	0	0	
<b>SEN - expansion</b>														
11257000	Welcombe Hills school extension Targeted Basic Need	1,027	0	0	0	1,027	1,027	0	0	0	1,027	0	0	
11623000	Ridgeway School - DO NOT USE BUDGET TRF TO 11624000	0	0	0	0	0	0	0	0	0	0	0	0	
11624000	Evergreen school - Reconfiguration of classrooms	65	185	0	0	250	65	185	0	0	250	0	0	
11641000	Keeping SEND pupils local	0	190	0	0	190	0	190	0	0	190	0	0	
11680000	Exhall Grange - modular pod and internal remodelling	987	0	0	0	987	987	0	0	0	987	0	0	
11819000	Arden Fields, Food Tech Rooms	0	0	0	0	0	0	0	0	0	0	0	0	
11850000	Henley in Arden Primary School resourced provision	27	546	0	0	573	27	546	0	0	573	0	0	
<b>SEN - new</b>														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0	0	6,009	6,009	0	0	0	6,009	0	0	
11644000	Water Orton Evergreen Unit	583	65	0	0	648	583	65	0	0	648	0	0	
<b>Learning - Devolved</b>														
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	1,165	0	0	0	1,165	1,165	0	0	0	1,165	0	0	
11899000	S106 Contribution to the DFE for Lower	0	1300	0	0	1,300	0	1300	0	0	1,300	0	0	
<b>Grand Total</b>		<b>83,752</b>	<b>32,514</b>	<b>35,815</b>	<b>29,555</b>	<b>181,636</b>	<b>83,752</b>	<b>33,352</b>	<b>35,753</b>	<b>29,555</b>	<b>182,412</b>	<b>838</b>	<b>776</b>	

Annex C Revenue - Fire & Rescue Service - Ben Brook  
Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

21/22 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	922	0	922	55				55	This is the result of some short term staffing costs due to the extension of a temporary acting-up position and the transition of the Chief Fire Officer role, plus the recruitment costs for a new Assistant Chief Fire Officer.
AM Response	15,754	(82)	15,671	15			121	(106)	The forecast change is due to this financial year being a more difficult to forecast because of a unpredictable retirement profile because of the change in pensions following the McCloud/Sargent case, and a potential changing position regarding legalities from HM Treasury.
AM Protection	3,314	(488)	2,826	(77)				(77)	£137k underspend within Community Fire Protection will be requested as a carry forward, as a result of prioritising the use of external funding from Home Office over MTFS allocation. The overspend within Training remains similar to the reported position at Q2, and reflects the transitional costs due to delays on the capital training projects. The loss of a large training delivery contract has also resulted in a forecasted £26k overspend within Training Course Delivery.
AM Prevention	1,601	(351)	1,250	45		32		13	The Vulnerable People reserve will be funding a Revenue to Capital Contribution for the purchase of two Hospital to Home vehicles that have been ordered. As a result of an unexpected overspend, the forecast was scrutinised and an incorrect position identified. A corrected forecast would show a remaining service variance of £61k underspent, of which £48k would need carrying forward into 22/23 to fund fixed term contracts extending beyond this financial year.
Business Support	1,580	0	1,580	7		29		(22)	The overspend on revenue pension costs associated mainly with ill-health retirement contributions will be funded by drawing down on the specific Fire Pensions reserve, leaving an underspend of £22k within this area. This is mainly due to forecasted reduction on legal costs (based on an annualised average) and a small predicted underspend on IT and Communications due to significant contract management review.
<b>Net Service Spending</b>	<b>23,171</b>	<b>(921)</b>	<b>22,249</b>	<b>45</b>	<b>0</b>	<b>61</b>	<b>121</b>	<b>(137)</b>	

Impact on specific service reserves (from Reserves tab)	61
Impact on risk/general reserves	(137)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Day crew plus fatigue mitigation</b> - Review of the level additional funding allocated to mitigate the fatigue risk posed by the day-crewed-plus crewing system. The change delivers a long term saving of £140,000 a year, with higher savings possible as the service change is implemented in 2021/22.	370	370	370	0	
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money	15	0	0	15	This spend had been allocated to Training due to anticipated savings as a result of the capital training projects. Due to delays, this saving is significantly unlikely to be met unless found from elsewhere within the service.
<b>Total</b>	<b>385</b>	<b>370</b>	<b>370</b>	<b>15</b>	

**Annex C Reserves - Fire & Rescue Service - Ben Brook****Strategic Director - Mark Ryder****Portfolio Holders - Councillor Crump (Fire and  
Community Safety)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
Emergency Service Network	832			832
Pensions Reserve	182		(29)	153
Vulnerable People Earmarked Reserve	127		(32)	95
<b>Total</b>	<b>1,141</b>	<b>0</b>	<b>(61)</b>	<b>1,080</b>

Chief Fire Officer - Ben Brook  
Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11895000	Vehicle Replacement Programme 2021/22	0	1,262	0	0	1,262	0	1,262	0	0	1,262	0	0	
<b>Sub Total - F&amp;R Self Financing Projects</b>		<b>0</b>	<b>1,262</b>	<b>0</b>	<b>0</b>	<b>1,262</b>	<b>0</b>	<b>1,262</b>	<b>0</b>	<b>0</b>	<b>1,262</b>	<b>0</b>	<b>0</b>	
11894000	Equipment for new Fire Appliances 2021/22	0	191	0	0	191	0	191	0	0	191	0	0	
<b>Sub Total - Projects Funded from Corporate Resources</b>		<b>0</b>	<b>191</b>	<b>0</b>	<b>0</b>	<b>191</b>	<b>0</b>	<b>191</b>	<b>0</b>	<b>0</b>	<b>191</b>	<b>0</b>	<b>0</b>	
11601000	Fire & Rescue HQ Leamington Spa	106	0	2,187	0	2,293	106	0	2,187	0	2,293	0	0	
<b>Sub Total - F&amp;R Future Estate Project</b>		<b>106</b>	<b>0</b>	<b>2,187</b>	<b>0</b>	<b>2,293</b>	<b>106</b>	<b>0</b>	<b>2,187</b>	<b>0</b>	<b>2,293</b>	<b>0</b>	<b>0</b>	
11374000	Training Centre - New Build	1,412	702	0	0	2,114	1,412	702	0	0	2,114	0	0	
11700000	F&R Training Programme: Lea Marston	121	54	844	0	1,019	121	54	844	0	1,019	0	0	
11701000	F&R Training Programme: Stratford	168	196	0	0	364	168	196	0	0	364	0	0	
11702000	F&R Training Programme: Kingsbury	153	1,145	0	0	1,298	153	1,172	0	0	1,325	27	27	Additional air conditioning works due to Covid pandemic have been approved to receive COMF funding, increasing the project budget available.
11703000	F&R Training Programme: EA Water site	24	10	392	0	426	24	10	392	0	426	25	0	
<b>Sub Total - F&amp;R Training Programme</b>		<b>1,877</b>	<b>2,108</b>	<b>1,237</b>	<b>0</b>	<b>5,221</b>	<b>1,877</b>	<b>2,135</b>	<b>1,237</b>	<b>0</b>	<b>5,248</b>	<b>52</b>	<b>27</b>	
11766000	Fire Emergency Services Network (ESN) Preparedness	211	341	269	0	820	211	366	244	0	820	0	0	The remaining ESN Preparedness Capital budget covers two projects: MDT replacements and Station End replacements. Due to necessary changes in IT infrastructure to complete the MDT replacement project, additional consultancy costs will be incurred within 2021/22. This has also delayed the project finish time. The project manager is continuing to review and monitor the impact.
11797000	Equipment for fire engines 20-21	218	0	0	0	218	218	0	0	0	218			
<b>Sub Total - F&amp;R Emergency Services Network</b>		<b>428</b>	<b>341</b>	<b>269</b>	<b>0</b>	<b>1,038</b>	<b>428</b>	<b>366</b>	<b>244</b>	<b>0</b>	<b>1,038</b>	<b>0</b>	<b>0</b>	
<b>Grand Total</b>		<b>2,411</b>	<b>3,902</b>	<b>3,693</b>	<b>0</b>	<b>10,005</b>	<b>2,411</b>	<b>3,954</b>	<b>3,668</b>	<b>0</b>	<b>10,032</b>	<b>52</b>	<b>27</b>	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Jenns (Transport & Environment),  
Councillor Timms (Environment, Climate & Culture), Councillor  
Kaur (Economy & Place)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Approved Investment/ Transformat ion funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	709	0	709	(181)				(181)	Lower than budgeted pension strain and legal costs, partially offset by unbudgeted contribution to the Midlands Engine Partnership.
Transport & Highways	8,783	(8,415)	369	866	(640)	(212)	1,535	183	Covid pressures mostly due to an expected reduction in parking income. A forecast surplus of £412k generated by the online delivery of Speed Awareness courses is being offset by Road Partnership Fund activities of £200k which will be funded by the SAW reserve. Remaining overspend due to salary pressures within TPU for which we are taking some actions to reduce e.g. carrying vacancies for longer periods and increasing capital recharging.
Infrastructure & Sustainable Communities	3,781	(1,473)	2,308	(301)			100	(401)	£346k of budget carry forward requests are anticipated due to delays to the HS2 programme, Commonwealth Games and ringfenced rental income for Transforming Nuneaton. The remaining underspend is mostly due to vacant posts. £100k COMF funding to support Covid pressures at Country Parks.
Waste & Environment	23,505	(3,231)	20,274	1,280			1,380	(100)	Covid spend mostly caused by a sustained increase in waste arising, as a result of people spending more time at home in response to changing working and lifestyle patterns following the pandemic. The remaining £100k underspend relates to lower fuel, vehicle hire and haulage costs at the Transfer Stations.
Economy & Skills	3,682	(2,666)	1,016	1,927	(50)	92	1,767	118	£1.7m Covid pressure relates to remaining grant funding from 20/21, and includes £350k of COMF funding to support the grant programme. £92k reserves drawdown expected to be required to fund economic investment activities. £111k of the Covid specific grant to be requested as a carry forward into 22/23. £108k net overspend at Business Centres due to prior period electricity invoices.
<b>Net Service Spending</b>	<b>40,460</b>	<b>(15,785)</b>	<b>24,676</b>	<b>3,591</b>	<b>(690)</b>	<b>(120)</b>	<b>4,782</b>	<b>(381)</b>	

Impact on specific service reserves (from Reserves tab)	(119)
Impact on risk/general reserves	3,710



Annex D Revenue - Communities - Dave Ayton-Hill  
Strategic Director - Mark Ryder  
Portfolio Holders - Councillor Jenns (Transport & Environment),  
Councillor Timms (Environment, Climate & Culture), Councillor Kaur  
(Economy & Place)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	37	37	37	0	
Household waste recycling centre storage - Purchase of storage containers to remove revenue cost of hire	38	0	19	19	Due to a delay in the ordering of the containers, it is currently anticipated that 50% of the original savings target will be achieved.
Transport network service review - Remove external consultancy support for transport network reviews	20	0	20	0	
Total	95	37	76	19	

**Annex D Revenue - Communities - Dave Ayton-Hill****Strategic Director - Mark Ryder****Portfolio Holders - Councillor Jenns (Transport & Environment),  
Councillor Timms (Environment, Climate & Culture), Councillor Kaur  
(Economy & Place)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
Speed Workshops	863		212	1,075
Rural Growth Network	242		(93)	149
Kenilworth Station	552			552
Skills Delivery for Economic Growth	139			139
European Match Funding	166			166
<b>Total</b>	<b>1,962</b>	<b>0</b>	<b>119</b>	<b>2,081</b>

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 s £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11536000	Countryside Rural Services Country Parks 2019/20	108	19	11	-	138	108	30	-	-	138	11	0	Stannals Bridge Inspection works invoices received earlier than expected.
11788000	Country Parks maintenance 20-21	83	27	8	-	117	83	27	8	-	117	-	0	
	Country Parks Car Parking Facilities - upgrade to													
11834000	Ticket Machines	88	-	42	-	130	88	9	33	-	130	9	0	Expenditure on Pay & Display signage brought forward to 21/22.
11866000	Country Parks - Annual Maintenance 2021-22	0	21	289	-	310	0	72	237	-	310	51	0	New sub-project added: £50k for new play equipment at Kingsbury Water Park.
11952000	Kubota RTVX1110 - Burton Dassett Country Park (COMF funded)	0	-	-	-	0	0	-	-	-	0	-	0	
Countryside														
	New Bus Shelter on Tachbrook Park Drive near Leamington	11.66029	1.34	0	0	13	12	1.34	0	0	13	-	0	
11194002	S106 Traffic Calming and Signage Improvements for Bidford-on-Avon bridge and Welford bridge	19.10004	0	0	0	19	19	0	0	0	19	-	0	
11195006	40/SOMPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21.17576	0	0	0	21	21	0	0	0	21	-	0	
11195009	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	195.96046	95	16.16287	0	307	196	95	16.16287	0	307	-	0	
11418000	S106 2 bus stops at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	20	0	20	0	0	20	0	20	-	0	
11441007	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16.43058	0	0	0	16	16	0	0	0	16	-	0	
11441010	Birmingham Road Cycle Route Enhancements	5.37	0	0	0	5	5	0	0	0	5	-	0	
11441013	Enhance Existing Bus Stops Land Adj To The Gaydon Inn Banbury Rd Gaydon S106	21.96975	0	0	0	22	22	0	0	0	22	-	0	
11441014	Highways Improvements To Bus Stops At Land Off The Longshot S106.	12.15769	18.98596	0	0	31	12	18.98596	0	0	31	-	0	
11464000	Clifton On Dunsmore Traffic Calming S106	402.80425	81.521	0	0	484	403	81.521	0	0	484	-	0	
	Southbound Bus Stop On A426 Leicester Rd, Rugby													
11607000	S106	14.92727	0	64.495	0	79	15	0	64.495	0	79	-	0	
11614000	Bus Stop Enhancement Works In Alderminster	13.6928	0	0	0	14	14	0	0	0	14	-	0	
	Provision Of Replacement Bus Shelter On Kinwarton Rd Alcester													
11615000	Upgrading of Existing Bus Stop Infrastructure Alcester	9.65412	0	0	0	10	10	0	0	0	10	-	0	
11640000	Road Shottery in SOA	13.86691	0	0	0	14	14	0	0	0	14	-	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13.13249	7.4584	0	0	21	13	7.4584	0	0	21	-	0	
	Provision Of Bus Stops & Upgrade Existing Infra													
11691000	Salford Rd Bidford	22.62376	59.60877	0	0	82	23	59.60876	0	0	82	-	0	
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	1.31459	0	21.33	0	23	1	5	16.33	0	23	5	0	Legal proceedings are nearing finalisation, and thus, legal costs will be borne in 2021-22.
	Burford Junction Safety And Capacity Improvement													Current year internal EDS staff time recharges included in forecast, to be funded by the remaining S106 grant monies that are allocated to the scheme.
11704000	Works S106	58.59064	0	0	0	59	59	0.205	0	0	59	0	0	Scheme on-hold pending completion of footpath development Section 278 Agreement works.
	Campden Road ( B4035 ), Shipston-on-Stour New Bus Stops													
11782000	Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	0	37.735	0	0	38	0	0	37.735	0	38	-	38	
11783000	Nuneaton/Hough Hill/Puffin crossing and improvements to Bus shelters	3.74822	12.18878	0	0	16	4	12.18878	0	0	16	-	0	
11821000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	0	74	0	0	74	0	74	0	0	74	-	0	
11822000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	1.83158	25.16842	0	0	27	2	25.16842	0	0	27	-	0	
11906000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	0	19	0	0	19	0	19	0	0	19	-	0	
11907000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon	0	94	0	0	94	0	94	0	0	94	-	0	
11908000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopston Lane in Stratford-upon-Avon	0	17	0	0	17	0	17	0	0	17	-	0	
11909000	Warwickshire cycling links - Weddington Road, Nuneaton	0	0	0	0	0	0	0	0	0	0	-	0	
11921000	Warwickshire cycling links - Radford Road, Leamington Spa	0	0	0	0	0	0	0	0	0	0	-	0	
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	0	0	0	0	0	0	0	0	0	0	-	0	
11923000	Warwickshire cycling links - Davenport Road, Southam	0	0	0	0	0	0	0	0	0	0	-	0	
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	0	0	0	0	0	0	0	0	0	0	-	0	
11925000	Warwickshire cycling links - Whitley South, Baginton	0	0	0	0	0	0	0	0	0	0	-	0	
Developer Funded Transport Schemes - s106 - Communities														
10154000	Nuneaton, Centenary Business Centre - Phase 3	1889	0	0	0	1889	1889	0	0	0	1889	-	0	
														Spend re-profiled into later years due to the additional round of Government Additional Restrictions Grants (ARG) in Autumn 2021 and a further round of ERDF Investment funding at sub-regional level. Both funds (time-limited until March 2022) have contributed to a significant, albeit temporary, reduction in demand in the second half of 2021/22.
11425000	Capital Growth Fund - Access to Finance	1909	20	400	170.831	2500	1909	0	200	390.831	2500	-	20	
11612000	Capital Investment Fund/ Duplex Fund	900	1000	99.983	0	2000	900	1000	99.983	0	2000	-	0	
														Spend re-profiled into later years due to the additional round of Government Additional Restrictions Grants (ARG) in Autumn 2021 and a further round of ERDF Investment funding at sub-regional level. Both funds (time-limited until March 2022) have contributed to a significant, albeit temporary, reduction in demand in the second half of 2021/22.
11613000	Capital Investment Fund/ Small Business Grants	910	561.847	278.256	0	1750	910	541.847	98.256	200	1750	-	20	
11668000	Business Centres Strategy	381	0	0	0	381	381	0	0	0	381	-	0	
11858000	Creation of office space at Holly Walk, Leamington	33	820.0325	160.349	0	1013	33	804.793	175.589	0	1013	-	15	
														Slippage in the 8 Public Art pieces has been due to slow appointment of main contractor and selection of the right artists. Time Limited LEF grant for 5 north of the county installations have been prioritised to ensure LEF grant conditions. Also some south installations will be used to hook Commonwealth Games into Leamington. Also moved decommissioning capital into the final year of the project.
11893000	Art Challenge Fund	0	279	62.2	0	341	0	216	110	15.2	341	-	63	
Economic Development														
														Costs to be incurred relating to the relocation of a tenant are now not expected to come in until FY22/23 once agreements have been signed and expenditure has taken place.
11611000	Transforming Nuneaton	5,392	1,052	1,269	2,328	10041	5392	280	2041.713	2328.07	10041	-	772	
11746000	Transforming Nuneaton - Co-op Building Purchase ( Cif )	1,500	-	-	-	1500	1500	0	0	0	1500	-	0	
11775000	Library & Business Centre Nuneaton (Cif)	-	550	550	18.323	19423	0	550	550	18323	19423	-	0	
Economic Development - Transforming Nuneaton														
11355000	Casualty Reduction Schemes 15/16	1,604	-	120	-	1724	1604	-	0	120	-	0	0	Unexpected credit of £27 from Engineering Design Services.
11453000	Casualty reduction schemes 18-19	212	654	779	-	1644	212	632	915	-	1759	-	22	114
11711000	Temple Hill / Lutworth Road Wolvey Casualty Reduction Scheme Cif	80	228	1,293	-	1601	80	228	1,293	-	1601	-	0	
11763000	A439- Southern Casualty Reduction - Cif	43	229	229	-	500	43	229	229	-	500	-	0	
11786000	Casualty Reduction 20-21	300	-	11	-	289	300	-	11	-	289	0	0	Transferred £55 of corporate resource from 11865000 to fund internal staff recharges.
11865000	Casualty Reduction - Annual Maintenance 2021-22	-	340	212	-	552	0	170	267	-	437	-	170	-115
Integrated Transport - casualty reduction schemes														
10385000	Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	2	0	0	162	160	2	0	0	162	-	0	0
Integrated Transport - cycle schemes														
11456000	Stratford Park And Ride Site Alterations	87	13.20711	0	0	100	87	13.20711	0	0	100	-	0	
11650000	Electric Vehicle Charging Points	402	360	0	0	762	402	360	0	0	762	-	0	
11710000	Land At Crick Road Rugby - Cif	1,302	100	1235.211	0	2637	1302	100	1235.211	0	2637	-	0	
11885000	All Electric Bus Initiative 2021-22	-	84	333	949	1366	0	0	333	1033	1366	-	84	0
11886000	Stoneleigh Park Link Road	-	409	0	0	409	0	0	204.5	204.5	409	-	409	0
Integrated Transport - other schemes														
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	-	0	
Integrated Transport - public transport														
11635000	Home To School Routes (Safety) 2017-18	1,152	186	435	-	1773	1152	185	436	-	1773	-	1	0
Integrated Transport - safer routes to schools														
10192000	Safety Camera Funded Schemes	1585	0	3	0	1588	1585	1	3	0	1589	1	1	Forecast updated to include current year EDS staff recharges.
11761000	Average Speed Cameras - Cif	25	0	1739	0	1764	25	12	1,726	0	1763	12	-1	Forecast updated to include current year EDS staff recharges.
Integrated Transport - safety camera schemes														

11359000	School Safety Zones 16/17	1,987	-	-	-	1987	1987	1	-	-	1988	1	1	Forecast updated to include current year EDS internal staff recharges; £888.28 of corporate resource transferred from 11586000 to fund this expenditure.
11585000	School Safety Zones 18/19	793	-	3	-	790	793	-	2	-	790	0	0	Forecast updated to include current year EDS internal staff recharges; £127.94 of corporate resource transferred from 11586000 to fund this expenditure.
11586000	School Safety Zones 19/20	380	0	3	-	383	380	1	1	-	382	1	-1	Forecast updated to include current year EDS internal staff recharges. £1,026 of corporate resource transferred to 11359020 (£898) and 11585008 (£128) to fund internal staff recharges.
<b>Integrated Transport - school safety zones</b>														
10362000	Kenilworth Station	13,069	239	600	-	13908	13069	10	829	-	13908	-	229	Actual spend in 2021/22 is lower than forecast due to delays in completing minor snagging
11509000	A444 Cotton Arches, Nuneaton impts to roundabout	3,562	50	24	-	3636	3562	-	74	-	3636	-	50	ES0k anticipated spend on monitoring moved to following financial year due to procurement delay
11669000	Lawford Road /Addison Road Casualty Reduction	90	233	1,323	-	1646	90	233	1,323	-	1646	-	0	
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	212	984	535	-	1731	212	776	998	-	1986	-	208	An additional £0.200million has been added to scheme budget an internal reallocation of Network Rail grant with the balance of £55k envisaged to be met from the Heritage Railway Trust. The spending profile in financial years has adjusted to take account of construction works not being expected to commence until February 2022.
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	0	50	665	3,967	4682	0	0	714	3,967	4682	-	50	Monitoring budget commencing on FY 2021/22 has been rescheduled to 2022/23 due to required procurement process.
11846000	Evidence led decision making in tackling climate emergency and air quality	114	987	956	-	2058	114	837	1,106	-	2058	-	150	Monitoring budget for AI Technology and ANPR on FY 2021/22 has been rescheduled to 2022/23 due to required procurement process.
11849000	Improvements to the A445 Stonebridge junction (Coleshill)	9	60	862	1,447	2378	9	60	862	1,447	2378	-	0	No change from Q2
11904000	A452/A46 Developer Improvement scheme	-	257	3,273	3,151	6681	0	50	1,207	5,424	6681	-	207	Time has been spent ensuring the most suitable contractual arrangement is used for the provision of designing and building the scheme, to ensure as little risk to WCC. As various parties are involved this has taken longer than expected, hence the slippage in the scheme spend profile.
11930000	Rural Mobility Fund	-	-	401	-	401	0	401	-	-	401	401	0	Scheme to be completed this year.
<b>Major Transport Projects - Communities</b>														
11552000	Warwick Town Centre transport proposals	1,087	-	-	-	1087	1087	9,603	0	0	1096	10	10	An increase of £9603 in the 2021/22 forecast has been made. This reflects expenditure against this project, which was previously forecast against the cost code 11809000
11809000	Warwick Town Centre	4	95	1,393	2,925	4418	4	85,397	1393.36	2925.447	4408	-	10	£9603 has been transferred across to cost code 11552003 to cover expenditure on scheme development. The forecast against 11809000 has been adjusted accordingly.
<b>Warwick Town Centre</b>														
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1529.23753	0	33.788	0	1563	1529	0	33.788	0	1563	-	0	
11535000	HWRC Maintenance 2019/20	72.011	-0.21	0	0	72	72	-0.21	0	0	72	-	0	Creditor balance not required - transferred to current year maintenance budget at Q2.
11784000	Household Waste Recycling Centres 20-21	21.41321	0	0	0	21	21	0	0	0	21	-	0	
11856000	Purchase of Waste Containers at the Household Waste Recycling Centres	0	210	28	0	238	0	145	93	0	238	-	65	Container prices have increased significantly, so a limited number have been purchased in the current year, with the remainder deferred until a later date.
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	0	24.25329	114.5435	0	139	0	24.25329	114.5435	0	139	-	0	
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	0	0	412.5	0	413	0	260	152.5	0	413	260	0	Two vehicles have been purchased in the current year, with the third expected in 22/23.
<b>Waste Management</b>														
<b>Grand Total</b>		<b>44,168</b>	<b>10,683</b>	<b>20,293</b>	<b>33,261</b>	<b>108,406</b>	<b>44,168</b>	<b>8,861</b>	<b>19,374</b>	<b>36,258</b>	<b>108,661</b>	<b>-1,822</b>	<b>256</b>	

Annex E Revenue - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

## 21/22 Revenue Budget

	Gross Exp	Gross Inc	Net		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Adult Social Care	7,631	0	7,631	1,242	(23)		320	945	Investment funded Integrated Care Record project has an in year underspend of £0.023m as a result of delays in implementation. Covid costs of £0.320m for hospital discharges and support for the provider market. An unbudgeted contribution towards bad debt provision and contributions towards the placement costs of children with disabilities aged 17 who turn 18 and transition into Adult services this year, the Young Carers contract whose impact reduces demand on Adult Social Care and towards respite for parents of looked after children has been substantially funded by reduced spend on projects and net underspends in Older People and Integrated Care Services.
Disabilities	85,089	(9,583)	75,506	1,741			195	1,546	The majority of the overspend continues to be a pressure within Physical Disabilities Services with above budgeted expenditure for homecare and supported living. The trend for increased complexity in packages of care has driven rises in the average cost of packages further since Q2 although this has been offset by reduced expenditure forecasts for daycare in Learning Disabilities following a review of Mosaic package data and a reduction in staffing related costs for Warwickshire Employment Support Team (WEST). Further underspends for staffing elsewhere with the service partially mitigate the overspend with the overspend more widely being supported by reduced spend on projects, and net underspends in Older People and Integrated Care Services.
Mental Health	14,226	(882)	13,344	979			12	967	Overspend due to increases across all areas of the service, with the largest increases being in supported living in the north and nursing in the South. The north has seen an increase in complexity of need in younger people particularly those transitioning from Children's services to Adult services and from the Transforming Care programme, with fewer alternatives to nursing care being available in the south of the county. This combination has meant that beds outside of Warwickshire have been required, further increasing costs. The overspend has been partially offset by a reduction in staffing expenditure from Qtr 2 of £0.200m due to further delays in implementing Liberty Protection Safeguards outside of the control of WCC as the Code of Practice is still to be issued.

Older People	84,229	(33,998)	50,231	764			3,063	(2,299)	Covid expenditure is in relation to the hospital discharge process. Some of this would ordinarily be funded from Adult Social Care but is currently being funded via the hospital discharge grant, creating an underspend at the level of the Older Peoples service. The hospital discharge grant has been extended to March 2022, resulting in an increased underspend. This is being used to mitigate the overspends forecast in Disabilities, Mental Health and in the AD area. There is a forecast overspend in domcare and nursing which has been offset by reduced expenditure for residential placements and increased client contributions. Nursing placement numbers and average package costs are increasing as it is becoming more difficult to source domcare placements, resulting in an increase in spot placements. This is due in part to more expensive placements coming through from Health.
Integrated Care Services	10,964	(1,000)	9,964	(1,134)				(1,134)	The projected underspend is predominantly made up of the Assistive Technology and ICE equipment budget of £0.879m due to limited capacity to run the pilots as the focus is on essential work dealing with covid alongside limited access to face to face dealings with clients to implement technology. The remaining underspend is staffing related which includes reductions in agency spend and on travel and equipment.  The underspend for Assistive Technology has decreased by £0.130m from Qtr 2 as a pilot for assessment, observational & participative tools is due to start in January, this increase has been offset by further staffing related reductions due to continuing recruitment difficulties.
Development & Assurance	3,691	(969)	2,723	95				95	Overspend on Adult Social Care transport
<b>Net Service Spending</b>	<b>205,830</b>	<b>(46,432)</b>	<b>159,399</b>	<b>3,687</b>	<b>(23)</b>	<b>0</b>	<b>3,590</b>	<b>120</b>	

Annex E Savings - Adult Social Care - Pete Sidgwick  
Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
BCF System Development Fund	1,000	0	0	1,000
<b>Total</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

**Annex E Savings - Adult Social Care - Pete Sidgwick**  
**Strategic Director - Nigel Minns**

**Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual to Date £'000</b>	<b>Forecast Outturn £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Business support and direct payments</b> - Reduced cost of business support as part of the wider organisation review of support functions and the introduction of the new payments system	300		300	0	
<b>Commissioning approach for younger adults</b> - Redesign the commissioning approach for younger adults to ensure a more efficient arrangement and an improved brokerage function.	200		200	0	
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	217		0	217	Unachieved but mitigated by wider service underspends. There is no future impact while the service is operating within budget.
<b>Housing with support for older people</b> - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	200		200	0	
<b>Management of cost of adults service provision</b> - Management of the budgeted cost increases of externally commissioned care	700		700	0	
<b>Reduce demand for adult social care support</b> - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	250		250	0	
<b>Total</b>	<b>1,867</b>		<b>1,650</b>	<b>217</b>	



Adult Social Care & Support - Pete Sidgwick  
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2021/22 to 2023/24 Capital Program

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	313	0	0	313	0	313	0	0	313	0	0	
<b>Grand Total</b>		<b>0</b>	<b>313</b>	<b>0</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>0</b>	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/(Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	4,438	(100)	4,338	(1,265)	(124)	0	411	(1,552)	Transformation is underspending by £124k (Q2 £88k) due to delays in the appointment of expected staff. Despite budgets worth £631k for Covid-19 that has been allocated to this AD line, the over-spend on Covid-19 stands at £411k (Q2 £426k. This is comprised of a £500k over-spend on placements, which has been an estimation of the on-going likely impact during this financial year. There is also a £50k over-spend on the Innovate Agency staff contract. Legal charges for Covid-19 remain at Q1 levels showing a £120k under-spend. There is a £52k over-spend on third party savings but this is yet to be explored further and identified by CSU. Legal charges are £250k over-spending and have showed this static position since Q1. There is a £50k under-spend on the replacement PAM system and £308k underspends held to aid pressures elsewhere in the Service. The asylum grant contribution to indirect costs for the whole service has increased this quarter by £89k to £1,336k. This is due to the confirmation that the rates paid for UASC and Leaving care has both increased and especially for UASC WCC has now achieved the threshold of 82 children as at 31/3/2021 to attract the higher daily rate. The predictions for CIC placements for growth has been reviewed for Q3 and lowered by £300k.
Initial Response (MASH, IR, EDT)	5,709	(485)	5,224	1,277	(111)	0	620	768	Transformation is currently predicting a £111k under-spend on unfilled staffing posts. This is a further underspend of £10k compared to Q2. In total £74k has been forecasted for Covid-19 spending which is a decrease of £54k compared to Q2. £530k of this attributable to additional agency staff which is a decrease of £54k from Q2 and £89k for spending on existing WCC staff. The remaining over-spend in this service area is made up of £899k (an increase of £69k since Q2) on employing additional agency staff to cover vacancies and the increase in demand this service finds itself under. This is slightly offset by the underspends on salaries of £166k. £66k is also being forecast as an over-spend for Workers outside IR35 who are performing ISW assessments to help address the backlog in referrals. Internal Fostercare is also currently predicting an under-spend of £71k which has remained at similar levels since Q2. External Fostercare is overspending by £31k due to 2 new placements since Q2.
Early Help & Targeted Support	9,558	(2,996)	6,562	146	(228)	(142)	454	62	Transformation is showing a £228k under-spend which has remained the same since Q2. This is due to salaries and recruitment issues and known slippage into future years. Spending on Covid-19 is forecasting a total of £454k (Q2 £435) with a loss of income within the youth service of £117k (Q2 £79k), £123k on additional agency staff (Q2 £111k) and £214k (Q2 £245k) on staff. Establishment salaries are over-spending by £143k (£123k at Q2), and there is a small overspend of £16k on agency workers.
Children's Safeguarding & Support	28,469	(95)	28,374	1,682	(155)	0	386	1,451	There is an under-spend of £255k (Q2 £257k) showing against transformation with the bulk of this due to under recruitment of staffing and programme slippage. The HO has now confirmed that the rates WCC will receive for 2021/22 will be the increased. UASC will now attract a higher daily rate and the weekly Leaving Care rate has also increased. This positive news has meant an increase to the amount the grant is able to contribute towards the indirect costs which totals £1,336k and is reflected with AD line. <b>CIC Placements</b> - External foster-care forecast has slightly decreased compared to Q2 by £16k. There is a small underspend of £13k. But it is important to note that the FTE is now below the target by 2.45 and the overall activity levels have remained fairly static since Q2. The weekly average unit cost is £841.36 which is only 1.25% above the budgeted rate. Residential care is showing a £3,620k over-spend which is an increase of £131k compared to Q2 (Q2 £3,489k, Q1 £2,762k). The block contract voids has a revised forecast in this quarter which has shown a reduction of £53k. Overall FTEs are 12.41 above budgeted target at now 59.17FTEs (Q2 57.54FTEs) and the weekly average unit cost is 11.24% higher than outturn at £4,437.54 which at face value means a £448.42 per week real increase. This rate is also 9.06% higher than the budgeted rate. Internal foster-care is currently £109k under-spending which is an increase of £203k compared to Q2 (Q2 £312k, Q1 £265k). FTE numbers are 325.96 which is an encouraging increase of 10.52 FTE since Q2 and just 0.42FTE under the budgeted target. Parent and Baby's current activity continues to be volatile, and the forecast reflects further future placement activity and is showing a £203k over-spend. The net change in placements therefore from Q2 is £318k. Of these placement costs It has been estimated that £500k is due to Covid-19 which is captured in the AD line but an additional £200k has been added in for the potential growth in placements costs till the end of the financial year. <b>CIN Allowances</b> - Allowances including an element for growth is currently showing a small over-spend of £37k which is a change of £29k compared to Q2. Week numbers and costs are in line with expectations as predicted at budget setting. <b>Leaving care</b> accommodation and allowance payments are currently showing a large increase this quarter of £396k and is overall over-spending by £1,072k. This is due to increased placements and the total overall package rates are on the rise. Additional budget was allocated for 21/22 for this type of placement but unit costs of these placements are rising with many placements being on par with the cost of residential. Demand and costs will continue to be closely monitored throughout the year. Other young people costs relating to leaving care e.g. local offer, transport and setting up home costs are also showing an over-spend of £132k this quarter, whilst support to EET payments are underspending by £40k. <b>Other</b> - WCC internal residential home is under-spending by £464k which is a further reduction of £67k compared to Q2. This is due to mainly to the delay in appointing a manager and therefore a delay in the opening date of the home. There has been some re-profiling of the staffing costs which are lower than modelled at this point and also the reduction of £150k in budget to reflect the reduced costs, which has been added to Residential budgets. There has been a re-alignment of the staff travel budget in 2021/22 to reflect different working practices but currently for this service area this is showing a £48k over-spend. <b>Salaries</b> - currently £445k over-spending which is downward movement of £137k since Q2. Although Sessional Staff has increased by £241k this period to £126k overspending due to increased activity due in higher CIC numbers. Agency staff has seen a further increase of £161k since Q2 resulting in a £716k over-spend. Within Covid-19 the forecasted spend on additional agency is £342k which is a small reduction of £24k since Q2 although the forecast for additional staff to cover demand has increased by £34k to now £171k overspending.
Corporate Parenting	28,657	(6,172)	22,485	4,411	(100)	0	200	4,311	There is an under-spend of £47k which is pre-dominantly due to salaries. The spend on Covid-19 forecast stands at £38k which is for a planned 12 months position. Anticipated spend on remand placements has increased since Q2 and is now showing a small over-spend of £21k compared to Q2 which was an under-spend of £29k. The grant is showing a small under-spend of £65k due to additional 2020/21 grant given in 2021/22. There has also been a re-imbursement of unused services from 2020/21 within the contract with Barnados worth £71k and £58k on a SLA. Salaries are showing an overspend of £93k which is a reduction of £44k compared to Q2 although agency has remained at the Q2 level of £18k.
Youth Justice	3,427	(588)	2,839	(95)	(47)	21	38	(107)	Transformation is showing a small under-spend of £47k which is pre-dominantly due to salaries. The spend on Covid-19 forecast stands at £38k which is for a planned 12 months position. Anticipated spend on remand placements has increased since Q2 and is now showing a small over-spend of £21k compared to Q2 which was an under-spend of £29k. The grant is showing a small under-spend of £65k due to additional 2020/21 grant given in 2021/22. There has also been a re-imbursement of unused services from 2020/21 within the contract with Barnados worth £71k and £58k on a SLA. Salaries are showing an overspend of £93k which is a reduction of £44k compared to Q2 although agency has remained at the Q2 level of £18k.
Children's Practice Improvement	4,788	(369)	4,419	(282)	(242)	(108)	1	67	Transformation is forecasting an under-spend of £242k (Q2 £249k) due to re-profiling of plans and under-spends on staffing. The use of a Section 31 grant is also being re-profiled showing for this financial year an underspend of £108k. The remaining over-spend within the service is pre-dominantly on Hay of £86k (Q2 106k) and is within the IRO service together with the appointment of a temporary Service manager.
Adoption Central England	6,305	(5,845)	460	(82)	0	(84)	2	0	The volume of buying and selling placements is estimated to be an over-spend of £111k which is an increase of £84k since Q2. Salaries are currently forecasting an overall under-spend of £101k (Q2 was £99k underspending) and a further £84k (£103k under-spend at Q2) is forecast to under-spend on 3 projects which were identified to take place this financial year but there is a delay in the upstart of these projects.
<b>Net Service Spending</b>	<b>91,351</b>	<b>(16,650)</b>	<b>74,701</b>	<b>5,792</b>	<b>(1,007)</b>	<b>(313)</b>	<b>2,112</b>	<b>5,000</b>	
Impact on specific service reserves (from Reserves tab)				<b>80,493</b>	0	0			
Impact on Transformation funds				<b>(1,007)</b>	0				
Impact on risk/general reserves				<b>7,112</b>	0				

**Annex F Reserves - Children & Families - John Coleman****Strategic Director - Nigel Minns****Portfolio Holders - Councillor Morgan (Children's Services)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
Adoption Central England	934	(460)	84	558
Priority Families Reserve	1,201		142	1,343
Controlling Migration Fund	285	(285)	108	108
Youth Justice Remand Equalisation	661		(21)	640
<b>Total</b>	<b>3,081</b>	<b>(745)</b>	<b>313</b>	<b>2,649</b>

**Annex F Savings - Children & Families - John Coleman**  
**Strategic Director - Nigel Minns**

**Portfolio Holders - Councillor Morgan (Children's Services)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Forecast Outturn £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money	52	0	52	Based on the current forecast this saving cannot be achieved by reducing third party spend but the Service is proactively looking to identify if any alternative savings can be made.
<b>Maximise income and contributions to care packages</b> - Efficient collection of health contributions to children in care placements and income from safeguarding training	275	225	50	Due to continued COVID related issues and pressures the Safeguarding Training will not reach the turnover anticipated to make the £50,000 income savings target.
<b>New ways of working in children's services</b> - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid	315	315	0	
<b>Recalibration and reduction of staff</b> - Reduction of posts across the Children Families Service through natural wastage and redeployment alongside recognising natural underspends from staff turnover and operating under capacity.	889	701	188	Due to continued issues and pressures / demands on the whole of C&F it has not been feasible to take the anticipated post reductions forward.
<b>Rightsize Children's and Families budgets</b> - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	101	101	0	
<b>Total</b>	<b>1,632</b>	<b>1,342</b>	<b>290</b>	

Children & Families - John Coleman  
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children's Services)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	271	135	0	0	406	271	135	0	0	406	0	0	
11713000	Children's To Children & Family Centres	230	65	0	0	295	230	65	0	0	295	0	0	
11756000	Westgate Children & Family Centre/Westgate Primary School Safeguarding Walkway	35	10	0	0	45	35	10	0	0	45	0	0	
11792000	Adaptations to support child placements 20-21	0	0	125	0	125	0	0	125	0	125	0	0	
11901000	Children's Home	0	282	0	0	282	0	282	0	0	282	0	0	
11902000	Adaptations to support child placements	0	0	0	125	125	0	0	0	125	125	0	0	
<b>Children &amp; Families</b>		<b>536</b>	<b>492</b>	<b>125</b>	<b>125</b>	<b>1,278</b>	<b>536</b>	<b>492</b>	<b>125</b>	<b>125</b>	<b>1,278</b>	<b>0</b>	<b>0</b>	

Annex G Revenue - People Strategy & Commissioning and Public  
Strategic Director - Nigel Minns  
Portfolio Holders - Cllr Margaret Bell (Adult Social Care &  
Health)

21/22 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	518	(25)	493	41			25	16	
Director of Public Health	2,663	(216)	2,447	5,239			5,486	(247)	Covid costs include Test & Trace activities, supporting homelessness and BAME communities. Non covid underspend on homelessness service due to receipt of additional income.
Health & Well Being	24,056	(6,048)	18,008	1,624	(264)		1,994	(106)	Reprofiling of £160k Tackling Inequalities and £105k Creating a healthy social prescribing system investment funded project spend into future years due to delays due to covid and strategy sign off. Covid costs in relation to Sexual Health service, NHS health checks, meals on wheels service, respite for carers and improving mental wellbeing. Underspend due to reduced activity in sexual health (out of area and primary care - not main contract), delay in letting a mental health contract and fewer health checks being undertaken offset by 3% in year pay award on contracts with staff on NHS Terms and Conditions
Integrated and Targeted Support	16,699	(7,227)	9,471	(1,266)		(1,454)	100	88	Contributions to earmarked reserves relates to Learning Disability & Autism Community Discharge, CAMHS 18-25 transitions from childhood service, universal drugs and domestic abuse safe accommodation duty, which are grant funded and/or transferred from partner organisations whilst spending plans are being developed. In relation to the Universal Drugs Grant spending may be incurred in Q2 2022/23. Covid related includes mental health commissioner and suicide prevention roles.
All Age Specialist Provision	6,060	(712)	5,348	(58)			293	(351)	Covid costs on additional L&D officer and housing support service. Non covid underspends on housing support and supporting people programme due to delayed rollout caused by covid and reduced uptake.
<b>Net Service Spending (excluding DSG)</b>	<b>49,996</b>	<b>(14,228)</b>	<b>35,767</b>	<b>5,580</b>	<b>(264)</b>	<b>(1,454)</b>	<b>7,898</b>	<b>(600)</b>	

Impact on specific service reserves (from Reserves tab)	1,454
Impact on Transformation reserves	264
Impact on risk/general reserves	600

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale  
Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Social Care & Health Partnership	866	(308)	323	881
Universal Drug Grant	0	0	204	204
Domestic Abuse Safe Accommodation	0	0	927	927
<b>Total</b>	<b>866</b>	<b>(308)</b>	<b>1,454</b>	<b>2,012</b>

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money	103	0	0	103	Unachieved but mitigated by underspends on commissioning budgets. There is no wider impact while service operating within budget.
<b>Health, wellbeing and self-care</b> - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer including redesign, removal and rightsizing of current service offer.	115	115	115	0	
<b>Integrated and targeted support</b> - Review of expenditure on smoking cessation and falls prevention targeted support.	69	69	69	0	
<b>Total</b>	<b>287</b>	<b>184</b>	<b>184</b>	<b>103</b>	



Public Health & People - Strategy and Commissioning - Becky Hale  
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell, Jeff Morgan

2021/22 to 2023/24 Capital Progra

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	41	50	0	443	352	41	50	0	443	0	0	
11420000	Disabled Facilities Capital Grant	23,112	5,125	0	0	28,237	23,112	5,125	0	0	28,237	0	0	
11903000	Improving Mental wellbeing in Warwickshire re COVID-19 - capital fund	0	126	0	0	126	0	126	0	0	126	0	0	
<b>Grand Total</b>		<b>23,687</b>	<b>5,295</b>	<b>50</b>	<b>0</b>	<b>29,032</b>	<b>23,687</b>	<b>5,295</b>	<b>50</b>	<b>0</b>	<b>29,032</b>	<b>0</b>	<b>0</b>	

Annex H Revenue - Business & Customer Services - Sarah Stear  
Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

## 21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	651	(2)	650	(53)	(69)	98		(82)	The underspend is attributable to the Customer Journey budget, it will fund the £75k overspend on the Management Cost Centre (GC019 - staffing cover for Assistant Director post), as well as funding overspends elsewhere within B&CS.
Business & Customer Support	8,285	(120)	8,164	599			343	256	The current overspend mainly relates to employee salaries and agency staff expenditure due to service delivery demand. A full budgetary and service delivery review will continue ahead of budget setting for 22-23.
Operational Excellence	2,863	0	2,863	1,969	(36)		2,133	(128)	The current projected underspend can be associated to employee salaries expenditure.
Customer Experience - Telephony & Digital	2,518	(248)	2,270	5,580		(13)	5,701	(108)	The reported underspend after factoring in the Additional Welfare Support Grant (which makes up most of the variation), is due to a reduction in employee salaries expenditure (vacancies) and increased income.
Community Hub	7,231	(2,127)	5,104	465	(5)		480	(10)	The current underspend reflects a minor reduction in employee salaries expenditure.
<b>Net Service Spending</b>	<b>21,548</b>	<b>(2,497)</b>	<b>19,051</b>	<b>8,560</b>	<b>(110)</b>	<b>85</b>	<b>8,657</b>	<b>(72)</b>	

Impact on specific service reserves (from Reserves tab)	85
Impact on risk/general reserves	(72)

**Annex H Reserves - Business & Customer Services - Sarah Stear**  
**Strategic Director - Rob Powell**

**Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
Museum, Records and Libraries Trust Funds and Bequests	340			340
Warwickshire Local Welfare Scheme	582		13	595
Corporate Customer Journey Programme	210		(98)	112
<b>Total</b>	<b>1,132</b>	<b>0</b>	<b>-85</b>	<b>1,047</b>

Annex H Savings - Business & Customer Services - Sarah Stear  
Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachiev ement) £'000	Reason for financial variation and any associated management action
<b>Customer support service redesign</b> - Review and rationalisation of the organisation's approach to customer support.	150	150	150	0	
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	14	14	14	0	
<b>Reduced use of printing and stationery</b> - Future reductions in spend on printing and stationery predicated on digitisation work.	100	100	100	0	
<b>Vacancy management</b> - Recognise natural underspends from staff turnover and operating undercapacity.	260	260	260	0	
<b>Total</b>	<b>524</b>		<b>524</b>	<b>0</b>	

Business & Customer Services - Sarah Stear  
Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In Crty CI Bldgs & Dda Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	999	471	1,158	0	2,628	999	421	1,208	0	2,628	-50	-0	
11422000	Stratford Library - Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
<b>Grand Total</b>		<b>2,581</b>	<b>471</b>	<b>1,158</b>	<b>0</b>	<b>4,210</b>	<b>2,581</b>	<b>421</b>	<b>1,208</b>	<b>0</b>	<b>4,210</b>	<b>-50</b>	<b>-0</b>	

Annex I Revenue - Commissioning Support Unit - Steve Smith  
Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	263	0	263	0				0	
Business Intelligence	3,081	(120)	2,962	(183)	(192)		8	1	Almost all of the underspend is associated with transformation projects that will continue to 22/23 and the underspend will carry forward. The actual service budget has a small underspend of £8k due to vacant posts.
Portfolio Management Office	3,232	(1,842)	1,391	2,076	(2)		2,159	(81)	Underspend within PMO - Management of £72k is to be rolled forward to cover an intended post to support the development of the integrated planning process. The Covid pressures are made up of Surge Testing, Community Testing and the costs of allocated COMF which has now been fully allocated and appropriately forecast across the council.
Contract Management & Quality Assurance	2,125	(958)	1,167	(22)			104	(126)	£102k has been forecast to be spent from COMF allocation, the remaining variance is due to the overperformance of income in DE014 (Procurement). Will request carry forward into 22/23 to fund short term post (Procurement Pipeline)
Change Management	1,219	0	1,219	(388)	(366)			(22)	Almost all the underspend is associated with transformation projects that will continue into 22/23 and the underspend will carry forward. The actual service budget has an underspend of around £22k due to staff secondments.
Transformation	104	0	104	0				0	
<b>Net Service Spending</b>	<b>10,024</b>	<b>(2,920)</b>	<b>7,106</b>	<b>1,483</b>	<b>(560)</b>	<b>0</b>	<b>2,271</b>	<b>(228)</b>	

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	1,483

**Annex I Savings - Commissioning Support Unit - Steve Smith**

**Strategic Director - Rob Powell**

**Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)**

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	7	7	7	0	
<b>Management of cost of CSU service provision</b> - Management of the budgeted cost increases of externally purchased services	18	18	18	0	
<b>Reduction in use of consultancy, subscriptions and apprentices</b> - Review of the use of subscriptions, consultants and apprentices to ensure value for money	21	21	21	0	
<b>Total</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>0</b>	

Annex J Revenue - Enabling Services - Craig Cusack  
Strategic Director - Rob Powell  
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation),  
Peter Butlin (Finance and Property)

## 21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	545	0	545	(169)				(169)	Annual allocations held in PA004 to support in-year growth bids have not been called upon due to operational priorities elsewhere. No action needed
Facilities Management	16,427	(7,446)	8,980	(203)			293	(496)	Underspends across the service as the various elements within Facilities Management adapt to COVID and post COVID ways of working. Less utility spend, less cleaning costs as setting utilisation continues to be low. No action needed. £200k has been transferred from budget to pressures in recognition of the shift to using grant funding to pay for COVID activities.
HR Enabling	5,789	(2,415)	3,374	(137)	(67)	35	36	(141)	An increase in traded surplus income plus underspends in hard-to-fill staffing roles have increased underspend in HROD. May be used to bring forward legitimate 2022/23 expense
Digital & ICT	13,709	(4,360)	9,348	60			23	37	Small overspend due to IT costs to support increased headcount across WCC, which is still increasing. Largely being mitigated by increase traded surplus income and staff vacancies. Less than 1% overspend so no action.
ICT Strategy & Commissioning	3,330	0	3,330	(1,582)	(845)			(737)	Underspends in Corporate ICT Development and Digital Transformation based on assessment of current organisational demand. No action needed
<b>Net Service Spending</b>	<b>39,800</b>	<b>(14,221)</b>	<b>25,577</b>	<b>(2,031)</b>	<b>(912)</b>	<b>35</b>	<b>352</b>	<b>(1,506)</b>	

Impact on specific service reserves (from Reserves tab)	35
Impact on risk/general reserves	(2,066)



**Annex J Reserves - Enabling Services - Craig Cusack****Strategic Director - Rob Powell****Portfolio Holders - Councillor Jenns (Customers & Transformation), Peter Butlin (Finance and Property)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Forecast Closing Balance 31/03/2022 £'000</b>
HR - Service Improvement Projects	60		(35)	25
Going for Growth Apprenticeship Scheme	297			297
<b>Total</b>	<b>357</b>	<b>0</b>	<b>-35</b>	<b>322</b>

Annex J Savings - Enabling Services - Craig Cusack  
Strategic Director - Rob Powell  
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Enabling services delivery review</b> - Review of expenditure on staffing, expenses, projects in Enabling Services, including the medium term implementation of a single Enabling Service Centre for ICT, HR and property.	633	633	633	0	
<b>Facilities cost savings from property asset rationalisation</b> - Facilities management and maintenance cost savings linked to asset rationalisation	44	44	44	0	
<b>ICT Service delivery review</b> - Review past ICT budget growth and focus on efficiencies through development projects	64	64	64	0	
<b>Management of cost of Enabling Service external provision</b> - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	147	147	147	0	
<b>Property service delivery review</b> - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	100	100	100	0	
<b>Review of maintenance and engineering work profile</b> - Drive efficiencies in the work planning and prioritisation across maintenance and engineering.	130	130	130	0	
<b>Total</b>	<b>1,118</b>	<b>1,118</b>	<b>1,118</b>	<b>0</b>	

### 2021/22 to 2023/24 Capital Programme

[illegible]

11121000	Development of Rural Broadband	27,268	5,136	3,620	3,338	39,362	27,268	3,511	5,277	3,307	39,362	-1,626	0	The forecast expenditure on the project has reduced in 2021/22. Warwickshire is awaiting DCMS approval for a contract change request for this financial year which has been delayed and forecast expenditure relating to this request has now been transferred into 2022/23. In addition, the project is subject to delays in delivery due to: a) the project working in more rural areas b) a national shortage of civil engineering contractors b) revised DCMS guidance regarding finances and project end dates and c) continued impact from the recent Covid 19 pandemic.
11310000	Client Information Systems Review	3,423	0	0	0	3,423	3,423	0	0	0	3,423	0	0	
11465000	WCC Information Assets Purchases	1,581	0	0	0	1,581	1,581	0	0	0	1,581	0	0	
11796000	IT Infrastructure 20-21	32	0	0	0	32	32	0	0	0	32	0	0	
11891000	IT Infrastructure 2021-22	0	120	80	200	400	0	120	80	200	400	0	0	
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	0	3,854	0	0	3,854	0	3,854	0	0	3,854	0	0	
<b>Strategic Asset management</b>														
11134000	Wark Shire Hall - Refurb Of Old Shire Hall	2,009	0	0	0	2,009	2,009	0	0	0	2,009	0	0	
11400000	Globe House Alcester - Remodelling of Globe House	220	0	0	0	220	220	0	0	0	220	0	0	
11532000	Refurbishment works to the Saltway Centre	470	0	0	0	470	470	0	0	0	470	0	0	
		91,162	20,395	3,972	3,538	119,066	91,162	18,856	5,542	3,507	119,067	-1,539	0	

Annex K Revenue - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property)

## 21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	253	(5)	248	(17)				(17)	
Finance Delivery	4,842	(3,035)	1,807	110		83	70	(43)	£70k COVID related spend for Employee/Agency costs. Remaining service underspend from salary vacancies and turnover.
Investments, Treasury and Audit	1,213	(529)	684	63			54	9	£54k of Covid related spend for a Risk Officer.
Commercialism	577	(15)	562	0				0	
Strategic Finance	685	(32)	654	(27)				(27)	In year salary savings due to a vacancy.
Finance Transformation	4,332	(1,951)	2,381	(638)	(624)		18	(32)	Slight reduction in Staffing/ Secondment costs. £624k reflects reprofiling of the agresso development programme to allow for completion of the upgrades before phase 2 can start and additional Pensions income linked to the delivery of scheme Member self service, which should be in 2022/23.
<b>Net Service Spending</b>	<b>11,902</b>	<b>(5,567)</b>	<b>6,336</b>	<b>(509)</b>	<b>(624)</b>	<b>83</b>	<b>142</b>	<b>(110)</b>	

Impact on specific service reserves (from Reserves tab)	83
Impact on risk/general reserves	(110)

Annex K Reserves - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
LA Counter Fraud Fund Grant	16			16
Schools Absence Insurance Equalisation Account	924	(83)		841
<b>Total</b>	<b>940</b>	<b>-83</b>	<b>0</b>	<b>857</b>

Annex K Savings - Finance - Andrew Felton  
 Strategic Director - Rob Powell  
 Portfolio Holders - Councillor Butlin (Finance & Property)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	6	6	6	0	
<b>Management of cost of Finance Service provision</b> - Management of the budgeted cost increases of externally purchased services.	10	10	10	0	
<b>Total</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>0</b>	

Annex L Revenue - Governance & Policy - Sarah Duxbury  
Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

## 21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(47)	0	(47)	23				23	The overspend relates to the Marcomms SLA with G&P which has currently been charged to the AD management budget
Communications	1,147	(672)	475	88			477	(389)	£477k COVID variance related to additional employee costs, advertising and printing for COVID related activities - £290k allocated from COMF. £152k relates to a reduction in staffing costs against the general operational establishment as resources have been diverted to specific COVID work. Additional income has been received during the year which is partially offset and reflected in additional costs on Printing and Advertising & Promotion.
HROD	911	(64)	847	(51)	(15)		21	(57)	A permanent budget virement of £80k from Enabling Services has ensured that this budget is now at a more realistic level. In year vacancies and previous mitigation actions to try and address the previous budget shortfall have resulted in a one off saving on salary and staffing costs.
Property Management	1,470	(897)	572	1,163	24	15	294	830	£521k related to shortfall in service budget to fully resource Strategic Asset Management. £284k relates to FOM/ budget setting pressures which have been largely addressed during the year - the final outturn will depend on the level of recruitment in the last few months of the financial year. £24k relates to an incorrect creditor movement which has caused a pressure in 2021/22. £25k forecast overspend on consultancy fees for the Workplace Redesign Transformation project. £15k spend on One Public Estate (OPE) which is funded by a specific reserve. COVID spend relates to the delayed relocation from Montague Road (£51k), Croxall Street project (£220k) and Occupeye (£23k)
Legal & Democratic	8,053	(7,681)	373	88			230	(142)	COVID variance relates to SAR Scanning (£17k), COVID safe meeting compliance (£85k) and the shortfall between locum costs to cover a backlog of internal COVID delayed work which cannot be recharged in full. There has been a shift in the ratio of external to internal work throughout the year which has resulted in higher income generation, and a recruitment lag has resulted in decreasing employee costs month on month.
Corporate Policy	371	0	371	(81)				(81)	Underspend on salary costs due to a vacancy and the delayed start of the graduate cohort (£31k). Consultancy spend is unlikely to be required in this financial year (£27k).
<b>Net Service Spending</b>	<b>11,905</b>	<b>(9,314)</b>	<b>2,591</b>	<b>1,230</b>	<b>9</b>	<b>15</b>	<b>1,022</b>	<b>184</b>	

Impact on specific service reserves (from Reserves tab)	15
Impact on risk/general reserves	1,215



**Annex L Reserves - Governance & Policy - Sarah Duxbury**

**Strategic Director - Rob Powell**

**Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)**

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance 31/03/2022
	01/04/2021	£'000			£'000
One Public Estate		335		(15)	320
<b>Total</b>		<b>335</b>	<b>0</b>	<b>-15</b>	<b>320</b>

Annex L Savings - Governance & Policy - Sarah Duxbury  
Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns(Customers & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Electronic record keeping</b> - Reduced storage requirements as a result of the move to electronic record keeping	10	10	10	0	
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	7	7	7	0	
<b>Vacancy management</b> - Recognise natural underspends from staff turnover and operating undercapacity.	341	341	341	0	The forecasts to date suggest that these savings will be achievable in 2021/22 although they do rely on the recruitment, retention and turnover of staff throughout the year. The situation will continue to be monitored on a quarterly basis.
<b>Total</b>	<b>358</b>	<b>358</b>	<b>358</b>	<b>0</b>	

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Work - Land At Hawkes Farm (Europa Way) - Plan Cons	756	0	0	0	756	756	0	0	0	756	0	0	
11136000	Various Properties - Renewable Energy/Reducing Energy	240	0	0	0	240	240	0	0	0	240	0	0	
11292000	Rural Services Capital Maintenance 2017/18	399	239	20	0	658	399	222	77	0	697	-17	39	The £39.0k variance is primarily due to Henley/Highfields Farm/ Internal Refurbishment for reletting. This will be supported by capital project Block Header 11790000. Smallholdings Capital Maintenance 20-21.
11335000	Rationalisation of County Storage Facilities	9,382	195	0	0	9,577	9,382	195	0	0	9,577	0	0	
11440000	Strategic Site Planning Applications	2,610	1,316	0	0	3,926	2,610	278	1,038	0	3,926	-1,038	0	For 21/22 forecast - £208k Archeological works (21/22). Godfrey Payton legal costs £9k and an estimated surrender payment of £29k. For 22/23, Asbestos work (removal and demolition), Ecology work (associated with archeology), £560k Bovine costs. Total estimated costs circa £1.3m. Bovine work in April / May.
11446000	Rural Services capital maintenance 18-19	76	31	0	0	107	76	31	0	0	107	0	0	£31k anticipated cost in the current financial year for works undertaken and invoices received.
11542000	Rural Services Capital Maintenance 2019/20	167	155	33	0	355	167	120	66	0	352	-36	-3	Works to be programmed over 2 financial years based on the current - surrender payments, get vacant possession so that works, refurbishment can be undertaken at 1 Heath End cottage.
11689000	Maintaining the Smallholdings land bank	0	0	761	0	761	0	0	761	0	761	0	0	
11790000	Smallholdings Capital Maintenance 20-21	0	236	0	0	236	0	200	0	0	200	-36	-36	The variance of £36.2k is primarily to support capital project 11292000 Rural Services Capital Maintenance 2017/18 due to Henley/Highfields Farm/ Internal Refurbishment costs.
11867000	Smallholdings Maintenance 2021/22	0	0	356	0	356	0	0	356	0	356	0	0	
11910000	Public Sector Decarbonisation Scheme	0	434	0	0	434	0	434	0	0	434	0	0	
11929000	Bedworth/Croftall Street Centre/ Renovation	0	220	0	0	220	0	220	0	0	220	0	0	
<b>Grand Total</b>		<b>13,629</b>	<b>2,826</b>	<b>1,179</b>	<b>0</b>	<b>17,626</b>	<b>13,629</b>	<b>1,698</b>	<b>2,298</b>	<b>0</b>	<b>17,626</b>	<b>-1,128</b>	<b>0</b>	

21/22 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(150,127)	(150,127)	(21,886)			(20,635)	(1,251)	Of the £21.886m favourable variance £20.635m represents Covid grants that we have not budgeted for. This income is offset by expenditure reported by the services relating to Covid which was also not budgeted. Of the remaining variation £357k relates to Public Health Grant being higher than budgeted, £502k relates to Extended Right to Travel grant not budgeted, £106k to Community Voices grant and £286k relates to various other grants.
Transformation and Investment Funds	0	0	0	0				0	
Capital Financing Costs	30,078	(2,878)	27,200	(999)				(999)	Interst rates remain low due to Covid, as a result there is a forecast shortfall of £1.015m on interest income. Interest payable is forecast to be £0.499m higher than planned. Both of these adverse variances are offset by the forecast underspend on capital contingency.
Strategic Management Team	1,224	0	1,224	125				125	Temporary cover for AD sickness and LGA graduate scheme cost.
County Coroner	700	(138)	562	229			234	(5)	Increase in moruary and pathology fees due to Covid.
County Council Elections	255	0	255	500		500		0	Election cost above budget to be funded from earmarked reserve.
Environment Agency - Flood Defence Levy	257	0	257	0				0	
External Audit Fees	161	0	161	55		55		0	Forecast increase in external audit fees including additional fees for 20-21 Value For Money work and new standards; increase in professional fees relating to BK valuation and IAS19 charges
Pensions deficit under-recovery	1,437	0	1,437	0				0	
Members Allowances and Expenses	1,108	0	1,108	(203)				(203)	Reduction in members expenses and allowances
Apprenticeship Levy	1,136	0	1,136	0				0	
Other Administrative Expenses and Income	7,866	(3,859)	4,006	518			1,064	(546)	£1m Educaters cost and £64k mortuary cost relating to Covid. £46k underspend relating to subscriptions and £0.5m dividend received from Scope.
Warwickshire Property and Development Company	1,537	0	1,537	(733)				(733)	Underspend due to a number of factors: - expected loss on interest on working capital loans reduced due to the prevailing interest rates - reduced estate management and consultancy fees as well as reduced spend on financial governance capacity due to delay in the approval of the business case (these will be incurred next year) - budgeted contingency unlikely to be required due to underspends above.  These underspends are offset by loss of interest payment relating to equity land transfer that is no longer expected to be completed in this financial year.
<b>Net Service Spending (excluding DSG)</b>	<b>45,759</b>	<b>(157,002)</b>	<b>(111,244)</b>	<b>(22,394)</b>	<b>0</b>	<b>555</b>	<b>(19,337)</b>	<b>(3,612)</b>	

Impact on specific service reserves (from Reserves tab)	555
Impact on risk/general reserves	(3,612)

**Annex M Reserves - Other Services - Virginia Rennie**  
**Strategic Director - Rob Powell**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
School Balances	21,324			21,324
Loans To Schools	14			14
<b>Total Earmarked School Reserves</b>	<b>21,338</b>	<b>0</b>	<b>0</b>	<b>21,338</b>
NNDR Pool Surplus Reserve	2,438			2,438
<b>Total Earmarked External Reserves</b>	<b>2,438</b>			<b>2,438</b>
LATC Operational Reserve	248			248
Local Resilience Forum - Brexit funding	463	(200)		263
Corporate Apprenticeship Fund	861			861
Redundancy Fund	7,036	(302)		6,734
Schools in Financial Difficulty	1,752	(91)	(210)	1,451
<b>Total Internal Policy (Annual review)</b>	<b>10,360</b>	<b>(593)</b>	<b>(210)</b>	<b>9,557</b>
Financial Instruments Reserve	3,731			3,731
Insurance Fund	8,578			8,578
Capital Fund	759			759
NNDR Appeals Reserve	19,249			19,249
Pensions Deficit Reserve	466			466
Quadrennial Elections	926		(500)	426
Audit Fee Reserve	172		(55)	117
IT Sinking Fund	2,773			2,773
Interest Rate Volatility Reserve	5,436			5,436
Schools Liability Reserve	500			500
<b>Total Volatility (Annual Review)</b>	<b>42,590</b>	<b>0</b>	<b>(555)</b>	<b>42,035</b>
Fire Transformation Fund	766	(93)		673
Childrens Tranformation Fund	9,458	(5,886)	(1,007)	2,565
Council Change Fund	9,098	(1,943)		7,155
Unringfenced Government Grants	3,288	(279)		3,009
Revenue Investment Funds	20,009	(2,394)	5,207	22,822
Covid Grants Ringfenced	9,405			9,405
Covid Grants Unringfenced	15,040	400		15,440
<b>Total Invest To Save Funds</b>	<b>67,064</b>	<b>(10,595)</b>	<b>4,200</b>	<b>60,669</b>
Directorate Risk Reserve - Communities	5,355	(1,759)	(1,376)	2,220
Directorate Risk Reserve - People	10,477	(449)	(4,520)	5,508
Directorate Risk Reserve - Resources	2,954	(1,332)	1,745	3,367
Contingency to cover DSG Overspend	12,314	1,364		13,678
General Reserves	21,417			21,417
<b>Total Management of Financial Risk</b>	<b>52,517</b>	<b>(2,176)</b>	<b>(4,151)</b>	<b>46,190</b>
Medium Term Financial Contingency	42,028			42,028
<b>Total Contingency Reserves</b>	<b>42,028</b>	<b>0</b>	<b>0</b>	<b>42,028</b>
<b>Total</b>	<b>238,335</b>	<b>(12,964)</b>	<b>(716)</b>	<b>224,455</b>

**Annex M Savings - Other Services - Virginia Rennie**  
**Strategic Director - Rob Powell**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual to Date £'000</b>	<b>Forecast Outturn £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Early Invoice Payment Rebates</b> - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance)	185	47	185	0	
<b>Reduction of asset sales contingency</b> - Remove budget held to cover risk of delays in sales of assets. (Delivery will be the responsibility of the Assistant Director - Finance).	135	135	135	0	
<b>Treasury Management</b> - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	175	0	0	175	An increase in interest income is not achievable this year due to the prevailing interest rates.
<b>Release of unused contingency</b>	750	750	750	0	
<b>Total</b>	<b>1,245</b>	<b>932</b>	<b>1,070</b>	<b>175</b>	

Corporate - Andrew Felton  
Strategic Director - Rob Powell

Portfolio Holders -

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Company	0	0	13,716	106,384	120,100	0	0	13,716	106,384	120,100	0	0	
11917000	Warwickshire Recovery & Investment Fund	0	20,000	30,000	80,000	130,000	0	2,400	47,600	80,000	130,000	-17,600	0	Take up of WRIF lending has been lower than expected in the initial year, full allocation still forecast to be used but moved into future year to reflect actual outturn for 2021/22
Corporate		0	20,000	43,716	186,384	250,100	0	2,400	61,316	186,384	250,100	-17,600	0	

## Reserves Schedule

Service	Description	Reserves as at 31 March 2021	Approved 2021/22 MTFS commitment	Approved movement in year	Effect of 2021/22 outturn	Impact of Reserves Review	Forecast Reserves at 31 March 2022
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Earmarked - Schools Reserves</b>						
Education Services	DSG Reserve - County Council spend	(8,271)		(2,405)	(1,911)		(12,587)
Finance	School Absence Insurance Equalisation Reserve	924			(83)		841
Corporate Services	School Balances	21,325					21,325
	Contingency to cover DSG Overspend	12,314		1,364			13,678
	Loans To Schools	14					14
	<b>Total Earmarked Schools Reserves</b>	<b>26,306</b>	<b>0</b>	<b>(1,041)</b>	<b>(1,994)</b>	<b>0</b>	<b>23,271</b>
	<b>Earmarked - External</b>						
Education Services	School Improvement Monitoring & Brokering Reserve	748					748
Fire and Rescue	Emergency Service Network	832					832
Environment Services	Proceeds of Crime	217			(15)		202
	S38 Developer Funding	602					602
Strategic Commissioning Communities	Speed Workshops	863			212		1,075
	Rural Growth Network	242			(93)		149
Children and Families	Adoption Central England	934		(460)	84		558
	Controlling Migration Fund	285		(285)	108		108
Adult Social Care	BCF System Developemnt Fund	1,000					1,000
Strategic Commissioning People	Social Care & Health Partnership	866		(308)	323		881
Business and Customer Services	Museum, Records and Libraries Trust Funds and Bequests	340					340
Finance	LA Counter Fraud Fund Grant	16					16
Governance and Policy	One Public Estate	335			(15)		320
Corporate Services	NNDR Pool Surplus Reserve	2,438					2,438
	<b>Total Earmarked External Reserves</b>	<b>9,716</b>	<b>0</b>	<b>(1,053)</b>	<b>604</b>	<b>0</b>	<b>9,268</b>



## Reserves Schedule

Service	Description	Reserves as at 31 March 2021	Approved 2021/22 MTFS commitment	Approved movement in year	Effect of 2021/22 outturn	Impact of Reserves Review	Forecast Reserves at 31 March 2022
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Internal Policy</b>						
Children and Families	Priority Families Reserve	1,201	(430)		142		913
Strategic Commissioning People	Domestic Abuse Safe Accommodation	0			927		927
	Universal Drug Grant	0			204		204
Business and Customer Services	Warwickshire Local Welfare Scheme	582			13		595
Governance and Policy	Going for Growth Apprenticeship Scheme	297					297
Corporate Services	LATC Operational Reserve	248				(248)	0
	Local Resilience Forum - Brexit funding	463		(200)		(200)	63
	Corporate Apprenticeship Fund	861					861
	Redundancy Fund	7,036		(302)			6,734
	Schools in Financial Difficulty	1,752		(91)	(210)		1,451
	<b>Total Annual Review - Internal Policy</b>	<b>12,439</b>	<b>(430)</b>	<b>(593)</b>	<b>1,076</b>	<b>(448)</b>	<b>12,044</b>
	<b>Specific Investment Projects</b>						
Education Services	Virtual School for children looked after	145		(145)			0
	Education management information system	44					44
Environment Services	Flood Management Reserve	506					506
Fire and Rescue	Vulnerable People Earmarked Reserve	127			(32)		95
Strategic Commissioning for Communities	Kenilworth Station	552					552
	Skills Delivery for Economic Growth	139				(63)	76
	European Match Funding	166					166
Business and Customer Services	Corporate Customer Journey Programme	210			(98)	(112)	0
Enabling Services	HR - Service Improvement Projects	60			(35)		25
Corporate Services	Unringfenced Government Grants	3,288		0		(3,288)	(0)
	Covid Grants Ringfenced	9,405					9,405
	Covid Grants Unringfenced	15,040	8,507	400	(23,685)		262
	<b>Total Annual Review Specific Investment Projects</b>	<b>29,682</b>	<b>8,507</b>	<b>255</b>	<b>(23,850)</b>	<b>(3,463)</b>	<b>11,131</b>

## Reserves Schedule

Service	Description	Reserves as at 31 March 2021	Approved 2021/22 MTFS commitment	Approved movement in year	Effect of 2021/22 outturn	Impact of Reserves Review	Forecast Reserves at 31 March 2022
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Volatility Reserves</b>						
Environment Services	Domestic Homicide Reviews	78				(78)	(0)
Fire and Rescue	Pensions Reserve	182			(29)		153
Children and Families	Youth Justice Remand Equalisation	661			(21)		640
Corporate Services	Financial Instruments Reserve	3,731					3,731
	Insurance Fund	8,578					8,578
	Capital Fund	759					759
	NNDR Appeals Reserve	19,249					19,249
	Pensions Deficit Reserve	466				(466)	0
	Quadrennial Elections	926			(500)		426
	Audit Fee Reserve	172			(55)		117
	IT Sinking Fund	2,773					2,773
	Commercial Risk Reserve	0	7,500				7,500
	Schools Liabilities	500					500
	Interest Rate Volatility Reserve	5,436				(5,436)	0
	Tax Volatility (Covid)	0			10,839		10,839
	<b>Total Annual Review Volatility</b>	<b>43,510</b>	<b>7,500</b>	<b>0</b>	<b>10,234</b>	<b>(5,979)</b>	<b>55,265</b>
	<b>Revenue Investment Funds</b>						
Corporate Services	Fire Transformation Fund	767	(104)	(93)			570
	Children's Transformation Fund	9,458	(430)	(5,886)	(1,007)		2,135
	Council Change Fund	9,098	(2,433)	(2,274)			4,392
	Revenue Investment Funds	20,009	(1,674)	(2,394)	5,207	(4,913)	16,236
Education Services	Education Transformation Fund	1,176		(386)	(732)		58
	<b>Total Invest to Save Funds</b>	<b>40,508</b>	<b>(4,641)</b>	<b>(11,032)</b>	<b>3,468</b>	<b>(4,913)</b>	<b>23,391</b>

## Reserves Schedule

Service	Description	Reserves as at 31 March 2021	Approved 2021/22 MTFS commitment	Approved movement in year	Effect of 2021/22 outturn	Impact of Reserves Review	Forecast Reserves at 31 March 2022
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Management of Financial Risk</b>						
Corporate Services	Directorate Risk Reserve	5,355		(1,759)	(1,376)	2,127	4,348
	Directorate Risk Reserve	10,477		(449)	(4,520)	1,564	7,072
	Directorate Risk Reserve	2,954		(1,332)	1,733	(2,084)	1,271
	General Reserves	21,417		0	3,612	0	25,029
	<b>Total Management of Financial Risk</b>	<b>40,203</b>	<b>0</b>	<b>(3,540)</b>	<b>(551)</b>	<b>1,607</b>	<b>37,720</b>
	<b>Available for Use</b>						
Corporate Services	Available for Use	42,028	(6,735)			13,195	48,488
	<b>Total Available for Use Reserves</b>	<b>42,028</b>	<b>(6,735)</b>	<b>0</b>	<b>0</b>	<b>13,195</b>	<b>48,488</b>
							0
	<b>Total</b>	<b>244,393</b>	<b>4,201</b>	<b>(17,004)</b>	<b>(11,013)</b>	<b>0</b>	<b>220,578</b>